Vote 12

Department of Economic Development and Tourism

| | 2013/14 To be appropriated | 2014/15 | 2015/16 | | | | | |
|--------------------------|----------------------------------|-------------------------------------|--------------------|--|--|--|--|--|
| MTEF allocations | R 389 451 000 | R 397 668 000 | R 422 329 000 | | | | | |
| Responsible MEC | Provincial Minister o Tourism | of Finance, Econom | ic Development and | | | | | |
| Administering Department | Department of Econor | nomic Development and Tourism | | | | | | |
| Accounting Officer | Head of Department, | t, Economic Development and Tourism | | | | | | |

1. Overview

Core functions and responsibilities

Institutional Strengthening & Good Governance

Enabling Business Environment

Demand led Sector Development

Marketing the Region

Workforce Development

Infrastructure led growth

Economic Intelligence

Vision

The Department's vision is a Western Cape that has a vibrant, innovative, and sustainable economy, characterised by growth, employment and increasing equity, and built on the full potential of all.

Mission

The vision will be achieved by providing leadership to the Western Cape economy through the Department's understanding of the economy, its ability to identify economic opportunities and potential, and its contribution to government economic priorities.

Strategic Goal

Creation of opportunities for businesses and citizens to grow the economy and employment.

The necessary conditions to achieve this have been translated into five objective statements:

Objective 1: To develop and implement the economic strategic plan and policies in support of achieving opportunities for jobs and growth.

Objective 2: To create an enabling environment (minimal hurdles, sustainable business growth, investment and job creation) through improvement in the regional business confidence index and growth in the employment rate.

Objective 3: To facilitate demand led, private sector-driven government support for growth sectors, industries and business by increasing the value of exports.

Objective 4: To improve the competitiveness of the region through infrastructure-led economic growth.

Objective 5: To facilitate through EPWP 204 770 "100-day work opportunities" and 111 859 "full-time equivalents" between 2009 and 2014.

The five objectives will be measured as follows:

Approved economic strategic plan

Per cent increase in business confidence index

Per cent growth in employment

Per cent increase in value of exports

Value of investments attracted

Value of infrastructure investment

Number of work opportunities facilitated

Number of full time equivalent work opportunities facilitated

Main services

Provide evidence based research that will inform economic policy development.

Support enterprise promotion through entrepreneurial awareness and financial support.

Promote Local Economic Development through initiatives such as capacity building within municipalities and the support of large scale projects within regions.

To develop and implement sector strategies ensuring the growth of the Western Cape economy.

To develop and intensify support for training interventions which address specific skills shortage within identified sectors.

To attract and facilitate international and domestic direct investment into the Western Cape and to grow the exports of products and services of the Western Cape through the development of exporter capability. demand and market access.

To enhance the operations of the Consumer Tribunal thereby enhancing access to redress, both outside and inside of the judicial structures and strengthening the Office of the Consumer Protector's position as the first and preferred reference point for consumers seeking information or access to redress, whether they are residents of or visitors to the province. The regulation of the Liquor Industry as well as to drive initiatives that would contribute towards the creation of a culture that promotes responsible liquor consumption.

To market the Western Cape as a world-class business and tourist destination.

To identify and drive the implementation of catalytic economic infrastructure initiatives.

Demands and changes in service

The Eurozone crisis is likely to have a more pronounced impact on the Western Cape economy as trade statistics show a greater reliance by the Western Cape on demand from European countries for exports than that of the rest of the country. This has necessitated a shift in the investment landscape as business will need to seek new emerging markets within Africa and other developing regions. Africa has also been highlighted as a major emerging market and South Africa and in particular the Western Cape must act as the gateway to new opportunities.

GDP growth in the Western Cape has traditionally outperformed that of the rest of the country, primarily due to robust growth in the services sector which represents a bigger portion of the Western Cape economic activity than in the case for the rest of South Africa. However, because the mining sector recovery played a significant role in driving national economic growth, this time, the regional economy is unlikely to outperform the national economy.

This, amongst others, together with the fact that the unemployment rate in the Western Cape weakened from 19.7 per cent in the 3rd Quarter of 2008 to 25.4 per cent in the 3rd Quarter in 2012, necessitated the Department to undertake a reflective stance in evaluating what it needs in order to create a vibrant growing economy that will increase job creation opportunities for all citizens of the Western Cape.

In doing so, the Department needs to re-focus its strategy in order to shift the current trajectory of the national and provincial economy. This will be done by upscaling our service offerings in entrepreneurship awareness, red tape reduction, skills development and by investing in sectors displaying high growth and employment creation potential.

A major challenge facing South Africa and the Western Cape is the ever increasing need for skilled and work ready employees. Unemployment rates are highest in the youth category (18 – 35 year olds) and as such the Department has placed huge emphasis on its Work and Skills programme which seeks to provide first-time entrants into the labour market with the necessary experiential learning and training skills required by business.

Entrepreneurship awareness has been identified as a major strategic intervention for the Department and Province. It has recently been noted that big business does not create employment, rather small enterprises account for the lion's share of employment creation. This said, entrepreneurship is not seen as an option by the unemployed or school leavers. In this regard, the Department will focus on increasing the level of entrepreneurship awareness.

There is growing recognition among policy-makers and private sector decision-makers that the current model of economic growth is socially, environmentally, and economically unsustainable. This has sparked a renewed focus on the need for the international community to make a committed transition towards a green economy in order to ensure a sustainable and desirable future that promotes social equity, poverty eradication, and human well-being.

One of the most important elements of a favourable business climate is the absence of ineffective and time-consuming regulations, rules, and administrative procedures and processes. These rules, regulations and procedures, which produce unnecessary costs for doing business, - the so-called "Red Tape"-,

characterise public-private sector interaction in many localities in South Africa and elsewhere. Red Tape reduction originates from excessive regulation that can be redundant or bureaucratic, and thus hinder action or decision making.

Lastly, the need to upgrade the Province's economic infrastructure to meet the demands of a growing economy has been highlighted a major exigency. The Department has prioritised a number of infrastructure projects which would serve a major economic catalyst to all sectors of the economy.

Acts, rules and regulations

There are a vast number of acts that play a role in the Department's work ambit, the more important acts and policies are mentioned:

Public Finance Management Act, 1999 (Act 1 of 1999 as amended by Act 29 of 1999)

The Micro-economic Development Strategy (MEDS)

Businesses Act, 1991 (Act 71 of 1991)

Broad-Based Black Economic Empowerment Act, 2003 (Act 53 of 2003)

Preferential Procurement Policy Framework Act of 2000

Small Business Amendment Bill, 2004

Municipal Systems Act, 2000 (Act 32 of 2000)

The Local Government Structures Act 117 of 1998

National Credit Act, 2005 (Act 34 of 2005)

Co-operatives Act of 2005

The BEE: Codes of Good Practice

Western Cape Investment and Trade Promotion Agency Amendment Act (Act 1 of 2005)

Western Cape Investment and Trade Promotion Agency Law, 1996 (Act 3 of 1996)

Liquor Act, 2003 (Act 59 of 2003)

Western Cape Liquor Act, 2008 (Act 4 of 2008)

National Tourism Second Amendment Act, 2000, (Act No. 70 of 2000)

National Tourism Sector Charter as a Sector Code on black economic empowerment in terms of Section 9(1) of the BBBEE Act (Act No 53 of 2003), gazetted May 2009

Provincial Western Cape Tourism Act, 2004, (Act No. 1 of 2004)

The National Integrated Manufacturing Strategy (NIMS)

The Advanced Manufacturing and Technological Strategy (AMTS)

The Western Cape Liquor Policy, 2005 (Department of Economic Development and Tourism, Western Cape Government)

ASGISA (Accelerated Shared Growth Initiative-South Africa)

National White Paper on the Development and Promotion of Tourism in South Africa, 1996

Provincial White Paper on Sustainable Tourism Development and Promotion, 2001

The Western Cape's Tourism Development Plan

The Western Cape Tourism Development Framework

Budget decisions

The Department is fully aware of the challenge it faces to ensure an effective influence within the regional economy. The sheer scale of the fight to influence a better economic environment and thereby meet the expectations of the general public, cannot be accurately determined as much depends on the role and actions of the private sector and it's appetite for economic investment into the region.

However it is clear that in order to achieve a greater influence over the regional economy, the WCG must increase its spend in terms of economic programs, projects and contribution to infrastructure investment. We do however understand the considerable financial constraints faced by the Province and recognise the need to deliver far more with much-much less, an approach which this Department has embraced.

The Department, in recognising the need for rationalisation of its financial resources, has considered the reprioritisation of the following:

Allocations made to the Destination Marketing Organisation trading as CTRU

With the merger process of CTRU and Wesgro into one entity that would focus on the marketing of the Province as a business and tourist destination, there should be numerous efficiency gains realised. It is believed that with the two entities merging, economies of scale can be achieved especially in the administrative functions and marketing efforts.

Entrepreneurship Awareness programmes

The GEM report 2011 noted that both the Western Cape and South Africa as a whole has a low entrepreneurship culture. This is considered to one of the primary contributing factors to the (a) the low number of businesses in the economy as compared to other regions and (b) the high level of unemployment in both the Western Cape and greater South Africa. As a means to address this deficiency, the Department planned to initiate a programme that would seek to address this gap. The 2013/14 financial year was to see the pilot of an initiative. As a result of the need to reassess financial resources, it was determined that the investment in the important area of entrepreneurial awareness can be reduced.

Rationalisation of Sector Development Agencies

There has also been a continued reduction in the number of Special Purpose Vehicles supported, in keeping with the medium term plan stared in 2011 to reduce the number of implementing agencies and to seek rationalisation of these functions into the roles of Wesgro or completely stopping the funding to them. However the role for influence and advocacy through the utilisation of our own staff will be increased.

While much rationalisation and cost savings has been introduced, the Department has also received additional earmarked allocations for Skills Development, the Green economy and Economic Infrastructure investment.

Skills Development

Interventions for Skills has received a major boost to an amount of R10 million for the 2013/14 financial year. These funds will be utilised to strengthen the Provincial Skills Forum (PSF) to enhance cohesion between all stakeholders thereby ensuring a defragmentation of the skills eco-system and contribute towards the alignment of the skills supply and demand.

Green Economy

A new element has been added to Policy and Planning Sub-programme which will accommodate new economic themes. This element will be Economic Development Integration which will house primarily all interventions related to the green economy. An allocation amounting to R8.325 million has been earmarked for these interventions.

Economic Infrastructure

Economic Infrastructure has been enhanced with an allocation amounting to R78.826 million for the 2013/14 financial year. This will include earmarked allocations for the Broadband Strategy of R52.746 million and the establishment of the Saldanha IDZ of R5.280 million.

Aligning departmental budgets to achieve government's prescribed outcomes

Nationally, there is a drive and commitment to create jobs, improve the economic infrastructure and grow the economy. This has been demonstrated by the numerous incentives associated with National Government's approach to economic stimulation policies, where the emphasis has been placed on the economic growth to ensure decent employment, economic infrastructure and skills.

Furthermore, the Province's adoption of Strategic Objective 1: Creating opportunities for growth and jobs and its subsequent Strategic directive, forming the primary focus for Vote 12: Economic Development and Tourism for the 2013/14 financial year and medium term has been squarely placed on delivering effectively on the provision of an enabling business environment which will allow for the private sector to create jobs.

In this context, this Department, has emphasised a strategic approach that will be grounded in the need to:

create opportunities for growth

increase work opportunities for all citizens

creating an **enabling environment** for business and citizenry growth and development, and

creating a competitive and productive economic Province

The Departments efforts will be guided by embracing our changing roles in terms of:

Leadership in setting the economic agenda of the Province in becoming the horizontal and vertical aligner to ensure that not only all spheres of Government are aligned in terms of the economic strategy, but all other stakeholders in the economic landscape such as business, civil society and labour are inextricably focussed on working towards the commonly agreed vision for the Western Cape. This role will be magnified over the next 3 years and is aimed in drawing private-sector (all economic stakeholders) and Government into an effective partnership which will seek to achieve the goals of SO1.

In defining this leadership role, the need for an accurate assessment of the Department's role in economic delivery advocacy will be enhanced to ensure that blockages in delivery which stems from national entities are optimally removed.

Alignment of projects and programmes to Strategic Objective 1, its subsequent Strategic Directive and Provincial Strategic Plan and ensure that it makes both financial and economic sense.

There has been an intense introspection of the projects and programs currently run by the Department; especially in light of the underpinning requirement from SO1 for the Department to play an influencing role rather than a pure intervening role as has been the case prior to the adoption of SO1. In this regard, the focus for the Department will be squarely placed on the following:

Developing and strengthening entrepreneurship awareness and creating an entrepreneurial culture; Strengthening regional and local economic development; Improving and driving the expansion of our economic infrastructure;

- Focusing on propulsive and employment generating sectors;
- Reducing Red Tape and improving the ease of doing business in the Western Cape;
- Improving the employability of youth and workers through skilling and up-skilling programmes; and
- Focusing on investment promotion and marketing of the Province as a destination of choice.

This has resulted in a continued shift over the last 2 years towards a focus on programs and projects which is deemed to significantly contribute towards the achievement of the SO1 goals and which to a large degree enables the Department to re-position itself within the Economic Spectrum. This is particularly prevalent in the way the Department has approached it's role within a collaborative economic arena whereby the leadership of partnerships have become the critical role for the Department.

Examples of this shift are the leadership inputs made in terms of the establishment of the Economic Development Partnership; the merged position of Wesgro and CTRU; the leadership role with regards to Skills Development; the setting up of the Red Tape to Red Carpet campaign, the driving of the economic infrastructure programme of the Province as well as the reduction in the utilisation of implementing agencies.

All of the above underlines the Departments commitment to do more with less.

This said however the Department will continue to re-examine its role in terms of its interventionist approach followed in the past to one that seeks to influence change in the way it contributes to job creation, economic growth, creating an enabling environment for businesses and citizens and becoming a competitive and productive regional economy.

2. Review 2012/13

While the Department has registered progress in terms of its stated outputs during its quarterly performance reporting processes, the Department has also registered substantial progress with behind the scenes performance that should enable the Department to meet its mandated objectives.

Enterprise Development

With the adoption of Strategic Objective 1: Creating opportunities for growth and jobs (SO1) it became incumbent of the Department to do more with less. A fundamental shift in policy was the realignment of strategic interventions from an interventionist Department to one which provides for the leadership and coordination of activities within the enterprise development sphere. This said, the establishment of partnerships has been a primary focus for the Department with the department creating strategic partnerships with three organisations servicing enterprise development. To this end, the Department has partnered with numerous small business support organisations thereby better servicing the entire Western Cape through 19 access points and simultaneously leveraging in on an estimated R50 million.

Furthermore, through the tireless work or the Economic Development and Economic Empowerment units, the Department has established a strong working relationship with the National Empowerment Fund. It is expected that this partnership will allow for an additional R14.5 million to be utilised for small businesses within the Western Cape.

It is common knowledge that Government is a major player in the purchase of goods and services. To this end, the drive to utilise provincial procurement as a means of developing and growing fledgling businesses,

the Department has successfully raised awareness through its supplier open days. These sessions are aimed at raising awareness amongst businesses of the regulations and compliance requirements when doing business with government. Furthermore, the Economic Empowerment unit has also assisted 300 small businesses in verifying their BEE status through the BEE verification programme.

In terms of interventions aimed at building the capacity within municipalities, the Provincial LED forum was successfully established during this financial year. Furthermore, strategies to improve the regional coordination gained momentum with the rollout of Provincial area-based initiatives in collaboration with the City of Cape Town in support of the revitalisation initiatives in Atlantis and the VPUU programme in Nyanga.

Red Tape to Red Carpet

The RED Tape reduction unit also gained momentum during the year under review with the successful launch of the African Commercial Dispute Settlement Centre which will offer a cheaper alternative to litigation. Furthermore, the RED Tape helpline which serves as an access point through which Red Tape issues can be recorded and then formally investigated by the Red Tape unit, currently operates at a 90 per cent resolution rate. This is not the only access point though as active engagements with municipalities is also in process to gain buy-in for the Municipal Red Tape Reduction project. This project has been piloted in the Cape Winelands District.

The Municipal Current Practice project has also been initiated. This is a "best practice" process map where the business process improvements are targeted across five municipalities.

Establishment of the Economic Development Partnership (EDP)

On 6 December 2011, Cabinet provided in-principle approval for the WCG to draft and process provincial legislation which will provide for the legislative context and statutory framework within which the EDP will operate.

To this end, the Economic Development Partnership (EDP) was launched during 2012 and the board responsible for the management thereof was appointed.

Key projects commenced during 2012 include:

The 7-year economic strategy for the Province in line with 2040 One Cape vision.

A regional innovation strategy. The EDP is also in discussions with Brainport Eindhoven Innovation Region around the establishment of a possible partnership.

Developing a Leadership and Partnership programme which is a structured economic development programme. This programme was rolled out in partnership with the UCT Graduate School of Development Policy and practice.

The development of a regional Competitiveness Index.

Skills and the establishment of the Provincial Skills Development Forum

The Provincial Skills Development Forum has gained momentum with short, medium and long term interventions underway to tackle key challenges highlighted by the Technical Working Group.

Six working groups have been established this year, with scoping and implementing skills projects occurring at various stages. The Working Groups include: Artisan Development, Work placement opportunities, Research and Careers Awareness. Workforce Development has focussed on strengthening skills interventions with regards to:

Access to relevant skills information and data.

Better mapping of skills provision.

Building strong relationships with employers.

SETA's participation in finance and or access to host companies towards achieving outcomes

The Work and Skills project was developed with the objective of giving unemployed youth the opportunity to gain skills and work experience in order to boost and improve their chances of full-time employment. Successes included:

790 learners were trained, while 633 were successfully placed over 83 host companies.

Support from local stakeholders ensured that learners recruited from the relatively rural FET Colleges, i.e. South Cape, Boland, West Coast, received basic and advanced skills training and placed with employers within these areas.

Generally, the shortage of artisans is becoming a restrictive hurdle for economic growth in South Africa. The Train the Trainer program for Artisans successfully complete 20 trained individuals from private sector and FET Colleges with the aim of ensuring quality curricula and training that matches the standards required from industry to ensure relevant training to increase competitiveness.

Furthermore, 414 artisans, including coaches, have been trained in mainly the manufacturing, engineering, construction and hospitality sectors.

Infrastructure

The Department has made significant strides in the infrastructure component of the Departments' mandate. The flagship projects identified by the department are:

Broadband initiative

There are various projects managed under this initiative. While all the projects are at various stages of development significant progress has been made in terms the development of prefeasibility and feasibility studies and or business case development.

Saldanha IDZ project

The Public Participation Processes have been completed in January 2013. With this process completed, the Minister of **the dti** will provide recommendations to the Manufacturing Development Board (MDB) in order to provide a ruling on the establishment of the IDZ by March 2013.

Convenco expansion

The Business Case and project plans have now been finalised resulting in the finalisation of amendments to the Convenco Act. Once completed, work can begin on the redrafting of the Memoranda of Incorporation.

The fringe project

The Design Park business cases are in the process of being developed and agreement has been reached with the City of Cape Town availing land towards the initiative.

Cape Health Technology Park

The Feasibility studies are in the final stages of completion.

Ports of the Western Cape Strategic Planning Forum

The Saldanha, City of Cape Town and R27 planning workstreams have been established with work on the visioning framework for the Port Precint in the final stages of being completed.

12 Fishing harbours project

With co-operation from the National Department of Public Works regarding the Spatial Development Framework, the Economic Opportunities Study has been finalised. This has assisted in the development of a Provincial Policy on fishing harbours being developed.

These projects have been identified as they offer great prospects in the creation of an enabling environment for business and or specific industries to develop and maintain competitiveness and shift the trajectory of the Provincial economy.

3. Outlook for 2013/14

As it is the fundamental belief of this Department that economic growth is at the heart of all successful development and that growth is driven primarily by the private sector operating in a market environment, the role of the state should therefore be to create and maintain an enabling environment for business and provide demand led private sector driven support for tradable or propulsive sectors, industries and business.

The Department will focus on the development of an evidence-based 7 year sector and cross cutting theme strategies with the sole aim of creating a conducive environment for growth and employment, and will align and integrate all economic policies and strategies emanating from all spheres of government. It will build strong economic intelligence in order to obtain credible economic data, disaggregated to reflect regional dynamics.

Key to economic planning is the Western Cape Economic Development Partnership, which will focus on building economic and market intelligence, economic vision, strategy and delivery, a business attraction, retention and expansion strategy, the integrated brand platform of OneCape 2040, and economic system performance co-ordination and monitoring.

The programme will enter into an exciting phase with interventions and projects focused on achieving an environment that is conducive to business establishment and growth. With the increasingly significant role being played by small business in economic growth our attention will be on two areas – increasing the awareness of business support and the promotion of an entrepreneurial culture, and the maintenance and growth of a network of support organisations covering the entire province. Both these areas are crucial issues underpinning the growth of business enterprise. To ensure that we measure ourselves against global standards, we will be undertaking the Global Entrepreneurship Monitor survey – an annual survey under the auspices of the London School of Economics with 54 participating countries - that will generate entrepreneurship levels both on a provincial and district level.

One of the key drivers of SO1, the reduction of red tape – the Red Tape to Red Carpet, will be boosted by a huge push in improving the local business environment through the expansion of the improvement of business-facing services, e.g. planning, business licencing, within local municipalities. Through this project at least two districts will be targeted. This intervention is closely linked to the development of competitiveness indicators that will be done by the LED sub-programme in collaboration with the Economic Development Partnership (EDP). This collaborative initiative will also see the inclusion of the City of Cape Town as a participant in a World Bank-supported survey – measuring economic competitiveness - covering most of the prominent global cities. From a provincial government perspective, the emphasis will also be on the

improvement of business-facing services in the departments of Transport and Public Works (e.g. operating licences), Environmental Affairs and Development Planning (e.g. EIA applications), Agriculture (e.g. export certification), and Provincial Treasury (e.g. procurement). Our key partner and one of the major contributors to our Red Tape to Red Carpet programme, the City Cape Town, will continue on its relentless improvement of planning and land use procedures – making it even easier to do business in an area of the Western Cape that contributes more than 75 per cent to the region's economic activity.

In terms of the Department's sector programme, the primarily focus will be on deepening its interventions in its priority sectors of oil and gas, BPO, green economy and ICT. This will include a major drive for DEDAT to act as the intermediary between industry and national departments, and to draw funding into its priority projects. This will be with a view of achieving the scale required to meaningfully change the trajectory of our key sectors. Within this, an emphasis will be placed on developing new markets, particular in Africa, and ensuring the requisite skills to meet this demand.

In line with the Provincial Strategic Objective 1: Creating opportunities for growth and jobs, the tourism sector is a multifaceted industry that not only contributes to a variety of economic sectors but also a labourintensive industry with the capacity to create jobs. During the 2013/14 financial year, Tourism will place heavy emphasis on increasing and developing the Western Cape tourism market demand for tourism business, accommodation, land transport and the like through destination marketing, enterprise development, skills, service excellence and tourist guide training and regulation.

The investment promotion efforts will be focused increasingly on targeted investment attraction, as Wesgro shifts resources into pro-active marketing. This will be based on closer co-operation with DEDAT around strategic priorities aligned with the WCG's priority sectors. A major drive will be developed around an Africa investment promotion and trading strategy to build the Cape's profile on the continent.

Economic Infrastructure, which will single-handedly consume the lions-share of the Department's resource envelope, will concentrate its resources on the following projects which are geared to act as a catalyst for economic growth and the creation of jobs by business. These are:

Saldanha IDZ;

Western cape Broadband implementation;

The Fringe project;

Fishing harbours; and

The Cape Town International Convention Centre expansion.

The Saldanha Bay Industrial Development Zone (SBIDZ) will be an Oil & Gas and Marine Repair engineering and logistics services complex, serving the needs of the upstream Exploration and Production service companies' operating in oil and gas fields in Sub Saharan Africa. The SBIDZ will include logistics, repairs & maintenance, and fabrication activities and the IDZ designation will afford the SBIDZ the ability to offer a contiguous customs-free area (i.e. a "free zone" – an internationally understood concept). The longer term impact of the completed IDZ is estimated at a cumulative GGP contribution of R173bn over a 20 year period with 7 500 jobs to be sustained.

The Western Cape Broadband Strategy and Implementation Plan aims at co-ordinating and integrating government action to radically improve the provision of broadband infrastructure, skills and usage within the Province. The primary objectives of the WCBBi are to assist in achieving greater effectiveness and efficiencies in government service delivery in the province as well as foster greater economic growth in the region.

2013/14 will see the completion of Phase 2 of the PPP Procurement Phase, the rollout of the PWAN implementation and the initiation of the Network Readiness Index (International benchmarking) which will enable the Province to benchmark and track the impact of improved Broadband on the economy and service delivery. The total cost of investment for the WCBBi is estimated at R4billion and the direct jobs by 2015/16 is estimated at 787 jobs (mainly attributed to the laying of fibre-optic cabling).

The Cape Town International Convention Centre SOC Ltd (CTICC), since its inception in the early 2000's, has achieved substantial benefits for the Cape Town and Western Cape economy and the tourism industry. Ranked 46th on the ICCA-ranking list of international convention destinations, the CTICC has hosted 3 734 events, contributed R16.8 billion to the economy and created 7 410 direct and indirect jobs. However, current operating capacity is at its maximum functional level and the entity is unable to accommodate all the spatial convex demand that currently exists. The CTICC therefore needs to expand its facilities in order to stage more and bigger events, offer more flexibility and allow for an increase in concurrent staging of various sizes of meetings, convention and exhibition type events. This Cape Catalyst project therefore entails the Western Cape Government support and co-funding of the second phase expansion of the Cape Town International Convention Centre (CTICC), together with the City of Cape Town.

The construction of the additional facilities will commence during the 2013/14 financial year, kick starting the development of an additional 21 000 m² of space to enable the CTICC to continue to add value to Cape Town and the Western Cape's economy.

In the 2013/14 financial year the OCP will continue to carry out an active educational and information activity, focusing mainly on the education of various groups of consumers. The education programmes will include the basic issues (e.g. consumer rights, what to be aware of when transacting), the knowledge of which facilitates the functioning on the market, acquiring everyday consumer competencies' knowledge of redress options. The OCPs campaigns will also be executed in cooperation with other regulatory authorities within the consumer protection arena and possibly the National Consumer Commission (NCC). These campaigns will also be synergised and aligned with other campaigns that may be embarked upon by other provincial OCP offices and industry bodies. In South Africa the lack of financial literacy has long been recognised as a major problem in poor households and communities. This is not only because of the generally lower levels of access to, and inferior standards of, formal education but also because of a lack of access to information. It must be noted that it is not only low income communities that demonstrate low levels of financial literacy in South Africa. The OCP as a provincial government consumer protection agency therefore has a critical and crucial role to play within the arena of enhancing financial literacy amongst the most vulnerable of communities. The education and awareness strategy will therefore focus on this topic and resources will be ploughed into addressing this need within communities. The OCP will therefore conduct a number of workshops, information sessions and other awareness initiatives across the province specifically focussing on the issue of basic financial literacy.

With regards to redress services for consumers the OCP will continue to enhance its services aimed at the resolution of disputes via a process of mediation and negotiation. In the 2013/14 year new initiatives aimed at providing a more efficient alternative dispute resolution system will be implemented. In addition the statutory process of resolving consumer disputes between business and consumers will be fully operational since case adjudications will be a mechanism that will continue to be implemented.

The premise of the skills interventions is strongly aligned to the Provincial Strategic Objective 1 which provides opportunities for youth to access jobs offered by businesses. The key drive in the various skills interventions is to decrease the gap between skill supply and skill demand for first time work seekers with matric or exiting FET and facilitates entry level posts within selected sectors of the economy. Increasing employment in the rural areas is important and will continue being driven in 2013/14. Employment by District

has decreased for West Coast, Overberg and Central Karoo between 2000 and DEDAT will assist providing incentives and work experience interventions in these districts over the next three years to assist incentivising business to take on first time work seekers, middle and highly skilled workers such as trainee artisans. The focus sectors will include manufacturing as well as community, social, personal services, catering, accommodation, wholesale and retail sectors as these have shown growth in GDP employment from 2000 -2010. Finally, the DBSA Jobs Fund roll out will occur in 2013/14 will be primarily, but not exclusively, across the following sectors: Tooling, ICT and Tourism.

This said, it will be important to evaluate the impact of the Department's programmes and projects through the provision of a credible M&E support function. In this regard, a key outcome for the Department will be the management of non-financial performance information of the DEDAT (including the beneficiary databases).

4. Receipts and financing

Table 4.1 hereunder gives the sources of funding for the vote.

| Table 4.1 | Summary of receipts |
|-----------|---------------------|
|-----------|---------------------|

| | | Outcome | | | | | | Medium-tern | n estimate | |
|---|-----------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------------|--|---------------|---------------|
| Receipts R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| Treasury funding | | | - | | | | | | | |
| Equitable share | 251 296 | 228 480 | 245 271 | 282 683 | 282 558 | 280 520 | 365 181 | 30.18 | 372 398 | 395 059 |
| Financing | | | | 3 100 | 15 687 | 15 687 | | (100.00) | | |
| Provincial Revenue Fund | | | | 3 100 | 15 687 | 15 687 | | (100.00) | | |
| Total Treasury funding | 251 296 | 228 480 | 245 271 | 285 783 | 298 245 | 296 207 | 365 181 | 23.29 | 372 398 | 395 059 |
| Departmental receipts | | | | | | | | | | |
| Tax receipts Sales of goods and services other than capital assets | 5 505 358 | 6 427 494 | 6 550 400 | 5 064 270 | 13 315 270 | 14 802 343 | 24 000 270 | 62.14 (21.28) | 25 000 270 | 27 000 270 |
| Interest, dividends and rent on land | 11 | 1 | 1 | | | 4 | | (100.00) | | |
| Financial transactions in assets and liabilities | 6 047 | 349 | 3 867 | | 3 755 | 4 229 | | (100.00) | | |
| Total departmental receipts | 11 921 | 7 271 | 10 818 | 5 334 | 17 340 | 19 378 | 24 270 | 25.25 | 25 270 | 27 270 |
| Total receipts | 263 217 | 235 751 | 256 089 | 291 117 | 315 585 | 315 585 | 389 451 | 23.41 | 397 668 | 422 329 |

Summary of receipts:

Total receipts increase by R73.866 million or 23.41 per cent from R315.585 million (revised estimate) in 2012/13 to R389.451 million in 2013/14.

Treasury funding:

Equitable share funding increases by R84.661 million or 30.18 per cent from R280.520 million (revised estimate) in 2012/13 to R365.181 million in 2013/14.

Departmental receipts:

Included in the Department's total receipts of R389.451 million in 2013/14 are the projected departmental receipts of R24.270 million.

Total departmental receipts increases from the 2012/13 revised estimate of R19.378 million to R24.270 million in 2013/14 financial year. The difference in total departmental receipts when comparing the 2012/13 revised estimate to the 2013/14 main appropriation can be attributed to the increase in revenue from Liquor Licenses fees due to revisions in the tariffs resulting from the promulgation of the new regulation to the Province's Liquor Act. This revenue figure is also based on the total number of new applications anticipated and liquor license renewals for 2012/13.

Estimates for Sales of goods and services other than capital assets in respect of the registration of Tourist Guides remains constant at R270 000 for 2012/13.

Donor funding (excluded from vote appropriation)

None.

5. Payment summary

Key assumptions

The provision for growth in personnel expenditure will be calculated by providing for salary adjustments (ICS) and pay progression plus 1.5 per cent. The budgeted increase for Compensation of Employees (including improvement in conditions of service and pay progression to a maximum of 2 per cent) is 8.3 per cent in April 2013, 8.1 per cent in April 2014 and 6.9 per cent in April 2015.

In budgeting for Goods and Services, provision will be made for all inflation related cost increases with the following CPI assumptions for increases in general Goods and Services for the 2012 MTEF period; namely 6.3 per cent for 2013/14, 5.9 per cent in 2014/15 and 4.6 per cent in 2015/16.

National priorities

The national priorities have been incorporated into the provincial priorities.

Provincial priorities

Strategic Objective 1: Creating opportunities for growth and jobs.

Strategic Objective 11: Creating opportunities for development and growth in rural areas.

Programme summary

Table 5.1 below shows the budget or estimated expenditure per programme and Table 5.2 per economic classification (in summary).

| | | | Outcome | | | | | | Medium-tern | n estimate | |
|----|---|---------|---------|---------|----------------------------|--------------------------------|---------------------|---------|---|------------|---------|
| | Programme R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| 1. | Administration Note | 26 329 | 24 437 | 20 765 | 27 738 | 27 286 | 27 286 | 31 972 | 17.17 | 33 839 | 35 616 |
| 2. | Integrated Economic Development Services | 54 830 | 51 461 | 51 782 | 45 228 | 48 297 | 48 297 | 48 634 | 0.70 | 55 882 | 60 760 |
| 3. | Trade and Sector Development | 50 821 | 54 437 | 68 537 | 95 658 | 103 269 | 103 269 | 145 306 | 40.71 | 130 040 | 133 387 |
| 4. | Business Regulation and Governance | 19 843 | 16 033 | 19 021 | 24 404 | 34 532 | 34 532 | 42 220 | 22.26 | 44 568 | 48 220 |
| 5. | Economic Planning | 10 061 | 11 799 | 14 794 | 19 929 | 23 679 | 23 679 | 34 151 | 44.22 | 36 190 | 37 765 |
| 6. | Tourism, Arts and Entertainment | 70 813 | 63 988 | 62 823 | 53 040 | 51 517 | 51 517 | 49 181 | (4.53) | 50 259 | 51 273 |
| 7. | Skills Development and Innovation | 30 520 | 13 596 | 18 367 | 25 120 | 27 005 | 27 005 | 37 987 | 40.67 | 46 890 | 55 308 |
| | al payments and timates | 263 217 | 235 751 | 256 089 | 291 117 | 315 585 | 315 585 | 389 451 | 23.41 | 397 668 | 422 329 |

Note: MEC salary provided for on Vote 3: Provincial Treasury.

Summary by economic classification

Table 5.2 Summary of provincial payments and estimates by economic classification

| | | Outcome | | | | | | Medium-tern | n estimate | |
|---|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|--|------------|---------|
| Economic classification R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| Current payments | 101 046 | 95 082 | 119 700 | 165 459 | 157 522 | 155 257 | 237 958 | 53.27 | 240 027 | 257 134 |
| Compensation of employees | 61 090 | 67 742 | 74 970 | 91 823 | 83 865 | 83 865 | 89 688 | 6.94 | 93 956 | 98 967 |
| Goods and services | 39 956 | 27 334 | 44 727 | 73 636 | 73 656 | 71 391 | 148 270 | 107.69 | 146 071 | 158 167 |
| Interest and rent on land | | 6 | 3 | | 1 | 1 | | (100.00) | | |
| Transfers and subsidies to | 161 251 | 138 605 | 134 201 | 124 129 | 155 413 | 157 662 | 148 926 | (5.54) | 155 296 | 162 946 |
| Provinces and municipalities | | | 1 000 | | | | | | | |
| Departmental agencies and accounts | 67 576 | 54 605 | 52 395 | 59 200 | 78 261 | 78 261 | 82 580 | 5.52 | 85 736 | 90 877 |
| Universities and technikons | 818 | 144 | 1 400 | 10 980 | 10 980 | | | | | |
| Public corporations and private enterprises | 48 900 | 45 750 | 27 300 | 3 000 | 4 000 | 4 000 | 5 500 | 37.50 | 6 500 | 8 00 |
| Non-profit institutions | 43 538 | 37 055 | 51 196 | 49 849 | 61 032 | 74 249 | 59 546 | (19.80) | 61 760 | 62 76 |
| Households | 419 | 1 051 | 910 | 1 100 | 1 140 | 1 152 | 1 300 | 12.85 | 1 300 | 1 300 |
| Payments for capital assets | 907 | 2 040 | 2 146 | 1 529 | 2 635 | 2 650 | 2 567 | (3.13) | 2 345 | 2 24 |
| Machinery and equipment | 907 | 1 420 | 1 879 | 1 529 | 2 635 | 2 633 | 2 567 | (2.51) | 2 345 | 2 24 |
| Software and other intangible assets | | 620 | 267 | | | 17 | | (100.00) | | |
| Payments for financial assets | 13 | 24 | 42 | | 15 | 16 | | (100.00) | | |
| Total economic classification | 263 217 | 235 751 | 256 089 | 291 117 | 315 585 | 315 585 | 389 451 | 23.41 | 397 668 | 422 329 |

Transfers to public entities

| | | Outcome | | | | | | Medium-term | n estimate | |
|---|-----------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|--|------------|---------|
| Public entities R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| Western Cape trade and Investment Promotional Agency (Wesgro) | 20 325 | 15 000 | 14 956 | 22 000 | 24 000 | 24 000 | 46 644 | 94.35 | 47 300 | 48 441 |
| Destination Marketing Organisation (Western Cape Tourism) | 45 811 | 38 205 | 35 439 | 25 000 | 25 000 | 25 000 | | (100.00) | | |
| Casidra (Pty) Ltd | 45 400 | 45 750 | 27 300 | | | | | | | |
| Council for Scientific and Industrial Research | 3 500 | | | | | | | | | |
| Western Cape Liquor Board | | | | 7 700 | 24 761 | 24 761 | 30 936 | 24.94 | 32 936 | 35 936 |
| Small Enterprise Development Agency (SEDA) | | | 1 000 | 4 500 | 4 500 | 4 500 | 5 000 | 11.11 | 5 500 | 6 500 |
| South African National Parks (SANPARKS) | 250 | 1 400 | | | | | | | | |
| Western Cape Nature Conservation Board | | | 1 000 | | | | | | | |
| Western Cape Provincial Development Council | 300 | | | | | | | | | |
| Total departmental transfers to public entities | 115 586 | 100 355 | 79 695 | 59 200 | 78 261 | 78 261 | 82 580 | 5.52 | 85 736 | 90 877 |

Table 5.3 Summary of departmental transfers to public entities

Transfers to development corporations

Table 5.4 Summary of departmental transfers to other entities

| - | | Outcome | | | | | | Medium-term | i estimate | |
|---|---------|------------|---------|----------------------------|--------------------------------|---------------------|----------|---|------------|---------|
| Entities R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Cape Craft Design Institute | 3 860 | 3 400 | 5 510 | 6 420 | 6 420 | 6 420 | 4 000 | (37.69) | 4 000 | 4 000 |
| Cape Town Boatbuilding Initiative | 2 900 | 950 | 950 | | | | | () | | |
| Western Cape Furniture Initiative | 950 | 1 250 | 950 | 400 | 400 | 400 | 200 | (50.00) | 200 | 200 |
| South African Oil and Gas Alliance | 6 820 | 7 500 | 4 950 | 5 400 | 5 400 | 5 400 | 10 750 | 99.07 | 10 864 | 10 864 |
| Cape Information and Technology Initiative | 2 700 | 4 300 | 5 091 | 5 550 | 5 550 | 5 550 | 3 000 | (45.95) | 3 000 | 3 000 |
| Bpesa | 7 050 | 4 700 | 6 800 | 7 669 | 7 669 | 7 669 | 5 000 | (34.80) | 5 000 | 5 000 |
| Cape Fim Commission | 3 201 | 3 100 | 4 200 | | | | | | | |
| Cape Clothing and Textile Cluster | 2 300 | 950 | 1 250 | 2 500 | 2 500 | 2 500 | 2 500 | | 2 500 | 2 500 |
| Western Cape Tooling Initiative | 2 069 | 1 450 | 3 850 | 400 | 855 | 855 | 1 000 | 16.96 | 1 000 | 1 000 |
| Clotex | 2 200 | 950 | 2 100 | 2 000 | 2 000 | 2 000 | 3 000 | 50.00 | 3 000 | 3 000 |
| Cape Town Fashion Council | 1 600 | 1 250 | 1 600 | 2 000 | 2 700 | 2 700 | 2 500 | (7.41) | 2 500 | 2 500 |
| Visual Arts Network South Africa | 309 | 220 | 220 | | | | | . / | | |
| Performing Arts Network South Africa | 200 | 220 | 220 | | | | | | | |
| Cape Music Industry Commission Shanduka Black Umbrella | 2 000 | 555 500 | 555 | | | | | | | |
| Cape Chamber of Commerce | | 550 | 350 | | | | | | | |
| South African Rooibos Council | 150 | | | | | | | | | |
| South African Honeybush Tea | 150 | 260 | 400 | 200 | 200 | 200 | 500 | 150.00 | 500 | 500 |
| Learning Cape Initiative | 2 249 | 1 200 | 5 500 | 1 300 | 1 300 | 1 300 | 500 | (61.54) | 500 | 500 |
| South Cape College Northlink College | 100 | | | 10 980 | 10 980 | 10 980 | | | | |
| Cape Peninsula University of Technology | 818 | 144 | 900 | | | | | | | |
| FasFacts | 1 200 | 750 | | | | | | | | |
| Artscape | 180 | | | | | | | | | |
| Western Cape Aquaculture Development Initiative | | 800 | 800 | 800 | 1 580 | 1 580 | 1 300 | (17.72) | 1 300 | 1 300 |
| Cape Town Partnership | 300 | 1 500 | 2 100 | | 1 000 | 1 000 | 2 000 | 100.00 | 2 000 | 2 000 |
| Business Place | | | 500 | 750 | 750 | 750 | 550 | (26.67) | 1 000 | 1 300 |
| West Coast Business Development Centre | | | 500 | 750 | 750 | 750 | 550 | (26.67) | 1 000 | 1 300 |
| ARA | 250 | | | | | | | | | |
| Dopstop Association | 200 | | 500 | | | | | | | |
| !Kwattu | | | 500 | | | | | | | |
| Cape Nature | | 500 | 1 000 | | | | 4 500 | 450.00 | 4 500 | 4 500 |
| Western Cape Fine Food Initiative | | 500 | 700 | 600 | 600 | 600 | 1 500 | 150.00 | 1 500 | 1 500 |
| Cape Town Carnival | 100 | | | | | | | | | |
| Argus Cycle Tour | 500 | | | . | | . | - | | | |
| GreenCape | | | | 2 860 | 3 053 | 3 053 | 7 500 | 145.66 | 7 500 | 7 500 |
| Development Bank of Southern Africa | | | | 3 000 | 4 000 | 4 000 | | (100.00) | | |
| Provincial Growth Fund | | | 4 000 | 4.050 | 7 050 | 7 050 | 5 500 | 10 70 | 6 500 | 8 000 |
| Western Cape Economic | | | 1 600 | 4 250 | 7 850 | 7 850 | 8 696 | 10.78 | 8 896 | 9 305 |
| Development Partnership | | | | 6 000 | 0.755 | 0.755 | 4 500 | (50 07) | E 500 | F F00 |
| National Empowerment Fund | | | | 6 000 | 9 755 | 9 755 | 4 500 | (53.87) | 5 500 | 5 500 |
| Accelerate Cape Town | | | | | 700 | 700 | | | | |
| Fotal departmental transfers to public entities | 44 356 | 36 999 | 53 096 | 63 829 | 76 012 | 76 012 | 65 046 | 68 260 | 70 769 | (14 |

Transfers to local government

None.

Departmental Public Private Partnership (PPP) projects

None.

6. Programme Description

Programme 1: Administration

Purpose: To provide strong, innovative leadership, strategic management in accordance with legislation, regulations and policies to ensure a clean, efficient, cost effective, transparent and responsive corporate services to the Department.

Analysis per sub-programme

Sub-programme 1.1: Office of the Head of Department

to manage and direct the departmental transversal administrative programmes that give leadership to the department

to effectively maintain an oversight function of the whole department's mandate and function

Sub-programme 1.2: Financial Management

to provide an effective financial management function

to ensure implementation of the PFMA and other related financial regulations and policies

to provide planning and budgeting support to the Department

to make limited provision for maintenance and accommodation needs

Sub-programme 1.3: Corporate Services

to provide a strategic support function to the department

Policy developments

The key points emerging from this Programme include:

Increasing capacity to best meet the demands of the reprioritised Department and its structures;

Increased focus on delivery and performance of the Department; and

The provision of a coherent and integrated management, administrative and support function to the department.

Changes: Policy structures, service establishments, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The Programme's estimate expenditure has increased by 17.17 per cent or R4.686 million in the 2013/14 financial year from the 2012/13 revised estimates. This increase can be attributed to inflationary increases with regard to Compensation of Employees as well as the fact that all fees related to GG vehicle usage and communications for the Department has been centralised in Programme 1: Administration. Furthermore, Financial Management reflects the centralisation of GG vehicles expenditure, while Corporate Services reflects the centralisation expenditure.

Strategic goal as per Strategic Plan

Programme 1: Administration

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

Strategic objectives as per Annual Performance Plan

Maintain level 3 and attainment of a level 4 Financial Management Capability.

To ensure horizontal and vertical alignment of the Departmental Communication Strategy to adequately inform and empower the people of the Western Cape by providing access and connectivity of Departmental activities.

| | | | Outcome | | | | | Medium-term estimate | | | | |
|----|----------------------------|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|----------------------|--|---------|---------|--|
| | Sub-programme R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 | |
| 1. | Office of the HOD | 1 520 | 1 892 | 2 259 | 5 158 | 3 790 | 3 790 | 2 733 | (27.89) | 2 885 | 3 037 | |
| 2. | Financial Management | 14 441 | 16 431 | 17 097 | 20 114 | 21 030 | 21 030 | 21 190 | 0.76 | 22 265 | 23 238 | |
| 3. | Corporate Services | 10 368 | 6 114 | 1 409 | 2 466 | 2 466 | 2 466 | 8 049 | 226.40 | 8 689 | 9 341 | |
| Тс | tal payments and estimates | 26 329 | 24 437 | 20 765 | 27 738 | 27 286 | 27 286 | 31 972 | 17.17 | 33 839 | 35 616 | |

Table 6.1 Summary of payments and estimates – Programme 1: Administration

| | | Outcome | | | | | | Medium-tern | n estimate | |
|---------------------------------------|---------|---------|---------|----------------------------|--------------------------------|---------------------|---------|---|------------|---------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Current payments | 25 641 | 23 550 | 19 952 | 27 438 | 25 824 | 25 807 | 31 672 | 22.73 | 33 509 | 35 284 |
| Compensation of employees | 18 466 | 16 835 | 14 209 | 17 565 | 16 901 | 16 901 | 17 146 | 1.45 | 17 950 | 18 903 |
| Goods and services | 7 175 | 6 714 | 5 742 | 9 873 | 8 923 | 8 906 | 14 526 | 63.10 | 15 559 | 16 381 |
| Interest and rent on land | | 1 | 1 | | | | | | | |
| Transfers and subsidies to | 250 | 216 | 44 | | 14 | 14 | | (100.00) | | |
| Departmental agencies and accounts | 250 | | | | | | | | | |
| Households | | 216 | 44 | | 14 | 14 | | (100.00) | | |
| Payments for capital assets | 438 | 657 | 737 | 300 | 1 448 | 1 465 | 300 | (79.52) | 330 | 332 |
| Machinery and equipment | 438 | 578 | 496 | 300 | 1 448 | 1 448 | 300 | (79.28) | 330 | 332 |
| Software and other intangible assets | | 79 | 241 | | | 17 | | (100.00) | | |
| Payments for financial assets | | 14 | 32 | | | | | | | |
| Total economic classification | 26 329 | 24 437 | 20 765 | 27 738 | 27 286 | 27 286 | 31 972 | 17.17 | 33 839 | 35 616 |

Table 6.1.1 Summary of provincial payments and estimates by economic classification – Programme 1: Administration

Details of transfers and subsidies

| | | Outcome | | | | | | Medium-terr | n estimate | |
|--------------------------------------|---------|---------|---------|--------------------|--------------------|---------------------|---------|---------------------|------------|---------|
| Economic classification | | | | Main | Adjusted | Devie ed | | % Change from | | |
| R'000 | Audited | Audited | Audited | appro- priation | appro- priation | Revised estimate | | Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Transfers and subsidies to (Current) | | 216 | 44 | | 14 | 14 | | | | |
| Households | | 216 | 44 | | 14 | 14 | | | | |
| Other transfers to households | | 216 | 44 | | 14 | 14 | | | | |
| Transfers and subsidies to (Capital) | 250 | | | | | | | | | |
| Departmental agencies and accounts | 250 | | | | | | | | | |
| Entities receiving transfers | 250 | | | | | | | | | |
| Government Motor Trading Account | 250 | | | | | | | | | |
| L | | | | | | | | | | |

Programme 2: Integrated Economic Development Services

Purpose: To promote and support economic development through shared partnerships.

Analysis per sub-programme

Sub-programme 2.1: Enterprise Development

to support and promote development of business enterprises

Sub-programme 2.2: Regional and Local Economic Development

to promote economic growth and development of regional and local economies in partnership with key stakeholders by aligning LED initiatives with Government

Sub-programme 2.3: Economic Empowerment

to facilitate the process of empowerment and creation of an enabling business environment for PDIs

Sub-programme 2.4: Red Tape

to reduce the identified regulatory requirements flowing from regulations legislation and interpretive policies

Sub-programme 2.5: Management: Integrated Economic Development Services

to conduct the overall management and administrative support to the Programme

Policy developments

The promotion of entrepreneurship and small business remains an important priority of the South African Government. In March 1995, the Government released a White Paper on National Strategy for the Development and Promotion of Small business in South Africa, in which an elaborate policy and strategy framework on small business development was delineated. The White Paper articulated the Government's rationale for small business promotion as follows:

The Strategy emphasises that with millions of South Africans unemployed and underemployed, the Government has no option but to give its full attention to the fundamental task of job creation, and to generating sustainable and equitable growth. Small, medium and micro-enterprises (SMMEs) represent an important vehicle to address the challenges of job creation, economic growth and equity in our country. Throughout the world, one finds that small businesses are playing a critical role in absorbing labour, penetrating new markets and generally expanding economies in creative and innovative ways. We are of the view that – with the appropriate enabling environment – small businesses in this country can follow these examples and make an indelible mark on this economy. The stimulation of SMMEs must be seen as part of an integrated strategy to take this economy onto a higher road – one in which our economy is diversified, productivity is enhanced, investment is stimulated and entrepreneurship flourishes.

Similarly, Strategic Objective One (SO1) is primarily about the growth of the economy and the creation and sustainability of jobs. Thus, enterprise and entrepreneurship development is critical to the achievement of the outcomes of SO1. The key to development and promotion of small business and entrepreneurship according to SO1 lies in the creation of an enabling environment.

The Western Cape Government has adopted the reduction of Red Tape as a critical component in realising our objective. Likewise, red tape reduction features prominently in national governments New Growth Plan. In addition, the WCG through the Department of Economic Development and Tourism will increase its focus on facilitating and supporting – but not dominating – a network of interactions with the private sector. Provincial Government will continue to engage with businesses through the private sector's representative institutions. It will also create new platforms to facilitate regular semi-structured engagement between government, business and other relevant sectors such as higher education, at all levels.

Provincial Government engagement with local economic development (LED) processes will be consistent with the principles of the provincial growth strategy: (a) the creation and protection of an enabling environment for business and (b) demand-led, private-sector driven government support for growth sectors, industries and businesses. This means that LED should be demand-led and private sector-driven.

Changes: Policy structures, service establishments, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The budgeted allocation for the programme has increased from R48.297 million in 2012/13 revised estimate to R48.634 million in 2013/14 main estimate, thus an increase of R337 000 or 0.7 per cent. The main contributor to this is the increased focus on RED Tape Reduction initiatives and assistance provided to small and medium enterprises through the growth and enterprise development funds.

Strategic goal as per Strategic Plan

Programme 2: Integrated Economic Development Services

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

Strategic objectives as per Annual Performance Plan

To increase economic growth and opportunities through the stimulation and development of entrepreneurship and entrepreneurial activity.

To improve business confidence in regions, the unit will support the creation of an enabling environment for business by improving the capacity of municipalities to deliver an enabling environment for local private sector and improve competitiveness in regions.

To create and maintain an enabling regulatory environment through the reduction of Red Tape and other unnecessary burdensome bureaucratic processes and procedures.

Table 6.2 Summary of payments and estimates – Programme 2: Integrated Economic Development Services

| | | | Outcome | | | | | | Medium-tern | n estimate | |
|----|--|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|--|------------|---------|
| | Sub-programme R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| 1. | Enterprise Development | 35 552 | 35 023 | 28 247 | 23 632 | 26 591 | 26 591 | 29 322 | 10.27 | 34 020 | 37 533 |
| 2. | Regional and Local Economic Development | 11 017 | 9 040 | 9 446 | 9 520 | 9 520 | 9 520 | 7 483 | (21.40) | 7 791 | 8 100 |
| 3. | Economic Empowerment | 3 330 | 5 700 | 5 989 | 6 353 | 5 911 | 5 911 | 2 467 | (58.26) | 2 646 | 2 787 |
| 4. | Red Tape | | | | 3 757 | 4 309 | 4 309 | 7 395 | 71.62 | 9 346 | 10 150 |
| 5. | Management: Integrated Economic Development Services | 4 931 | 1 698 | 8 100 | 1 966 | 1 966 | 1 966 | 1 967 | 0.05 | 2 079 | 2 190 |
| то | otal payments and estimates | 54 830 | 51 461 | 51 782 | 45 228 | 48 297 | 48 297 | 48 634 | 0.70 | 55 882 | 60 760 |

| | | Outcome | | | | | | Medium-tern | n estimate | |
|---|-----------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|--|------------|---------|
| Economic classification R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| Current payments | 17 713 | 15 274 | 23 502 | 29 908 | 28 217 | 28 206 | 32 252 | 14.34 | 36 092 | 37 870 |
| Compensation of employees | 11 067 | 11 486 | 12 397 | 16 113 | 15 269 | 15 269 | 14 835 | (2.84) | 15 716 | 16 552 |
| Goods and services | 6 646 | 3 786 | 11 105 | 13 795 | 12 947 | 12 936 | 17 417 | 34.64 | 20 376 | 21 318 |
| Interest and rent on land | | 2 | | | 1 | 1 | | (100.00) | | |
| Transfers and subsidies to | 37 100 | 35 950 | 27 900 | 15 000 | 19 760 | 19 771 | 16 100 | (18.57) | 19 500 | 22 600 |
| Departmental agencies and accounts | 1 000 | | 1 000 | 4 500 | 4 500 | 4 500 | 5 000 | 11.11 | 5 500 | 6 500 |
| Public corporations and private enterprises | 36 100 | 34 900 | 21 100 | 3 000 | 4 000 | 4 000 | 5 500 | 37.50 | 6 500 | 8 000 |
| Non-profit institutions | | 1 050 | 5 800 | 7 500 | 11 255 | 11 255 | 5 600 | (50.24) | 7 500 | 8 100 |
| Households | | | | | 5 | 16 | | (100.00) | | |
| Payments for capital assets | 17 | 237 | 370 | 320 | 320 | 320 | 282 | (11.88) | 290 | 290 |
| Machinery and equipment | 17 | 97 | 370 | 320 | 320 | 320 | 282 | (11.88) | 290 | 290 |
| Software and other intangible assets | | 140 | | | | | | | | |
| Payments for financial assets | <u>.</u> | | 10 | | | | | | | U |
| Total economic classification | 54 830 | 51 461 | 51 782 | 45 228 | 48 297 | 48 297 | 48 634 | 0.70 | 55 882 | 60 760 |

Table 6.2.1 Summary of provincial payments and estimates by economic classification – Programme 2: Integrated Economic Development Services

Details of transfers and subsidies

| | | Outcome | | | | | | Medium-term | estimate | |
|---|---------|---------|---------|----------------------------|--------------------------------|---------------------|---------|--------------------------------------|----------|---------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Transfers and subsidies to (Current) | 37 100 | 35 950 | 27 900 | 15 000 | 19 760 | 19 771 | 16 100 | (18.57) | 19 500 | 22 600 |
| Departmental agencies and accounts | 1 000 | | 1 000 | 4 500 | 4 500 | 4 500 | 5 000 | 11.11 | 5 500 | 6 500 |
| Entities receiving transfers | 1 000 | | 1 000 | 4 500 | 4 500 | 4 500 | 5 000 | 11.11 | 5 500 | 6 500 |
| Western Cape Trade and Investment Promotion Agency | 1 000 | | | | | | | | | |
| Other | | | 1 000 | 4 500 | 4 500 | 4 500 | 5 000 | 11.11 | 5 500 | 6 500 |
| Public corporations and private enterprises | 36 100 | 34 900 | 21 100 | 3 000 | 4 000 | 4 000 | 5 500 | 37.50 | 6 500 | 8 000 |
| Public corporations | 36 100 | 34 900 | 21 100 | | | | | | | |
| Other transfers (Casidra & CSIR) | 36 100 | 34 900 | 21 100 | | | | | | | |
| Private enterprises | | | | 3 000 | 4 000 | 4 000 | 5 500 | 37.50 | 6 500 | 8 000 |
| Other transfers | | | | 3 000 | 4 000 | 4 000 | 5 500 | 37.50 | 6 500 | 8 000 |
| Non-profit institutions | | 1 050 | 5 800 | 7 500 | 11 255 | 11 255 | 5 600 | (50.24) | 7 500 | 8 100 |
| Households | | | | | 5 | 16 | | (100.00) | | |
| Other transfers to households | | | | | 5 | 16 | | (100.00) | | |

Programme 3: Trade and Sector Development

Purpose: To stimulate economic growth through industry development, trade and investment promotion.

Analysis per sub-programme

Sub-programme 3.1: Trade and Investment Promotion

to facilitate trade, export promotion and attract investment

Sub-programme 3.2: Sector Development

to implement strategies for the positioning of the industrial sector as a key contributor to economic growth and development

Sub-programme 3.3: Strategic initiatives

to facilitate the implementation of strategic programmes that will stimulate the competitiveness of priority sectors

Sub-programme 3.4: Management: Trade and Sector Development

to conduct the overall management and administrative support to the Programme

Policy developments

The National Industrial Policy Framework (NIPF) provides the current national direction within the broader parameters of the country's economic and industrial path, setting out **the dti's** approach to South Africa's industrialisation trajectory. The NIPF seeks to facilitate diversification and intensification of the country's economy, with a particular emphasis on employment creation, as well as broader participation and contribution towards the African regional economies. The operationalisation of the NIPF was articulated through the 2007 Industrial Policy Action Plan, and subsequently refined through the Industrial Policy Action Plan and subsequently refined through the Industrial Policy Action Plan II which was launched in 2010. The key thrusts outlined within the Department. All the themes within the IPAP II (with the exception of one) have direct applicability to Programme 3, namely leveraging procurement (as it is linked to localising manufacturing capability), developmental trade policies (as it is linked to sector specific enabling environments), and sector strategies; skills and education for industrialisation; industrial upgrading; innovation and technology; spatial and industrial infrastructure; and co-ordination, capacity and organisation.

On a provincial level, the key objectives, principles and approach to Economic Development of the Western Cape Government are encapsulated within *Strategic Objective One*: *Creating Opportunities for growth and Jobs*. The twin thrusts of Strategic Objective One (SO1) are (a) The creation and maintenance of an enabling environment for business, and (b) Demand-led, private-sector driven government support for growth sectors, industries and businesses. The approach and a significant number of the Growth Action Plans contained within Strategic Objective One are captured and will be implemented and/or supported by Programme 3's core responsibilities. This includes:

The Micro-Economic Development Strategy and Sector Support, which underpins the sector strategies and cluster approach within Programme 3. The Sector Strategies provide the bottom-up, demanddriven approach with respect to SO1's emphasis on red tape reduction, skills development and enterprise development. Future Cape, wherein Programme 3 will provide secretariat and resource support.

Infrastructure and asset development, which will include Cape Catalyst economic-led infrastructure projects.

The establishment of the Economic Development Partnership will have a major impact on the institutions that fall within the ambit of the Programme, and particularly Wesgro and the SPVs. It is at this stage unsure as to how the new institutional arrangements are to be structured.

Changes: Policy structures, service establishments, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The allocated budget for the Programme increased from R103.269 million in the 2012/13 revised estimate to R145.306 million in 2013/14 financial year. This represents an increase of 40.71 per cent or R42.037 million. The primary reason for this increase is due to the increased capacitation of the Strategic Initiatives sub-programme which will oversee the rollout of catalytic infrastructure initiatives such as the broadband initiative and Saldanha IDZ project.

Strategic goal as per Strategic Plan

Programme 3: Trade and Sector Development

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

Strategic objectives as per Annual Performance Plan

The stimulation, facilitation and increase of economic growth and opportunities through export and investment promotion and a strong economic regional brand.

To support and develop economic sectors as a key contributor towards the achievement of maximising economic opportunities, sustainability and growth.

Grow and develop the provincial economy and facilitate economic opportunities through development of strategically competitive and/or infrastructural initiatives, and develop an economic brand for the province.

Table 6.3 Summary of payments and estimates – Programme 3: Trade and Sector Development

| | | | Outcome | | | | | Medium-term estimate | | | | |
|----|--|-----------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|----------------------|--|---------|---------|--|
| | Sub-programme R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 | |
| 1. | Trade and Investment Promotion | 16 650 | 15 000 | 14 956 | 18 500 | 18 500 | 18 500 | 18 864 | 1.97 | 19 235 | 20 120 | |
| 2. | Sector Development | 26 693 | 33 609 | 35 577 | 44 810 | 44 670 | 44 670 | 46 095 | 3.19 | 47 306 | 48 090 | |
| 3. | Strategic Initiatives | 3 239 | 4 000 | 16 183 | 31 045 | 38 796 | 38 796 | 78 826 | 103.18 | 61 899 | 63 500 | |
| 4. | Management: Trade and Sector Development | 4 239 | 1 828 | 1 821 | 1 303 | 1 303 | 1 303 | 1 521 | 16.73 | 1 600 | 1 677 | |
| Т | otal payments and estimates | 50 821 | 54 437 | 68 537 | 95 658 | 103 269 | 103 269 | 145 306 | 40.71 | 130 040 | 133 387 | |

Earmarked Allocations

Included in Sub-programme 3.1: Trade and Investment promotion is an earmarked allocation amounting to R18 864 000 (2013/14), R19 235 000 (2014/15) and R20 120 000 (2015/16) for the purpose of supporting Wesgro.

Included in Sub-programme 3.3: Strategic Initiatives is an earmarked allocation amounting to R10 560 000 (2013/14), R11 130 000 (2014/15) and R11 642 000 (2015/16) for the purpose of supporting the Provincial Wide Area Network (PWAN) project for rollout of the Telecommunication Strategy.

Included in Sub-programme 3.3: Strategic Initiatives is an earmarked allocation amounting to R15 250 000 (2013/14) and R300 000 (2014/15) for the purpose of supporting the establishment of a Public Private Partnership (PPP) in the Telecommunication Strategy.

Included in Sub-programme 3.3: Strategic Initiatives is an earmarked allocation amounting to R1 000 000 (2013/14), rollout of the Saldanha Wireless Mesh project as part of the Telecommunication Strategy.

Included in Sub-programme 3.3: Strategic Initiatives is an earmarked allocation amounting to R25 936 000 (2013/14), R24 260 000 (2014/15) and R25 449 000 (2015/16) for the purpose of supporting the Broadband Project Office (BBPO) which will support the rollout of the Telecommunication Strategy.

Included in Sub-programme 3.3: Strategic Initiatives is an earmarked allocation amounting to R5 280 000 (2013/14) R5 565 000 (2014/15) and R5 821 000 (2015/16) for the purpose of supporting the Industrial Development Zone (IDZ) Establishment.

| | | Outcome | | | | | | Medium-tern | n estimate | |
|---|---------|---------|---------|----------------------------|--------------------------------|---------------------|---------|---|------------|---------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Current payments | 10 695 | 12 853 | 23 776 | 41 579 | 45 359 | 43 124 | 85 348 | 97.91 | 69 564 | 71 747 |
| Compensation of employees | 6 971 | 10 238 | 12 466 | 17 124 | 17 759 | 17 759 | 18 809 | 5.91 | 19 845 | 20 916 |
| Goods and services | 3 724 | 2 614 | 11 309 | 24 455 | 27 600 | 25 365 | 66 539 | 162.33 | 49 719 | 50 831 |
| Interest and rent on land | | 1 | 1 | | | | | | | |
| Transfers and subsidies to | 39 989 | 41 367 | 44 557 | 53 879 | 57 710 | 59 947 | 59 008 | (1.57) | 59 664 | 60 805 |
| Departmental agencies and accounts | 19 325 | 15 000 | 14 956 | 22 000 | 22 000 | 22 000 | 24 144 | 9.75 | 24 800 | 25 941 |
| Public corporations and private enterprises | 1 000 | | | | | | | | | |
| Non-profit institutions | 19 664 | 26 360 | 29 601 | 31 879 | 35 707 | 37 944 | 34 864 | (8.12) | 34 864 | 34 864 |
| Households | | 7 | | | 3 | 3 | | (100.00) | | |
| Payments for capital assets | 137 | 217 | 204 | 200 | 200 | 198 | 950 | 379.80 | 812 | 835 |
| Machinery and equipment | 137 | 104 | 204 | 200 | 200 | 198 | 950 | 379.80 | 812 | 835 |
| Software and other intangible assets | | 113 | | | | | | | | |
| Total economic classification | 50 821 | 54 437 | 68 537 | 95 658 | 103 269 | 103 269 | 145 306 | 40.71 | 130 040 | 133 387 |

Table 6.3.1 Summary of provincial payments and estimates by economic classification – Programme 3: Trade and Sector Development

Details of transfers and subsidies

| | Outcome | | | | | | | Medium-tern | n estimate | |
|---|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|--|------------|---------|
| Economic classification R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| Transfers and subsidies to (Current) | 39 989 | 41 367 | 44 557 | 53 879 | 57 710 | 59 947 | 59 008 | (1.57) | 59 664 | 60 805 |
| Departmental agencies and accounts | 19 325 | 15 000 | 14 956 | 22 000 | 22 000 | 22 000 | 24 144 | 9.75 | 24 800 | 25 941 |
| Entities receiving transfers | 19 325 | 15 000 | 14 956 | 22 000 | 22 000 | 22 000 | 24 144 | 9.75 | 24 800 | 25 941 |
| Western Cape Trade and Investment Promotion Agency | 19 325 | 15 000 | 14 956 | 22 000 | 22 000 | 22 000 | 24 144 | 9.75 | 24 800 | 25 941 |
| Public corporations and private enterprises | 1 000 | | | | | | | | | |
| Public corporations | 1 000 | | | | | | | | | |
| Other transfers (Casidra & CSIR) | 1 000 | | | | | | | | | |
| Non-profit institutions | 19 664 | 26 360 | 29 601 | 31 879 | 35 707 | 37 944 | 34 864 | (8.12) | 34 864 | 34 864 |
| Households | | 7 | | | 3 | 3 | | (100.00) | | |
| Other transfers to households | | 7 | | | 3 | 3 | | (100.00) | | |

Programme 4: Business Regulation and Governance

Purpose: To ensure an equitable, socially responsible business environment that allows for predictability.

Analysis per sub-programme

Sub-programme 4.1: Consumer Protection

to develop, implement and promote measures that ensure the rights and interests of all consumers

Sub-programme 4.2: Liquor Regulation

to promote and maintain an effective and efficient regulatory system for the liquor industry

Policy developments

The Business Regulation and Governance programme executes regulatory mandates that are imposed by the Constitution, as a functional area of either concurrent national and provincial legislative competence (consumer protection, as per Part A of Schedule 4 to the Constitution) or exclusive provincial legislative competence (liquor licences, as per Part A of Schedule 5). Its sub-programme Regulatory Services, similarly, draws its mandate from the Constitution, more particularly in certain areas of exclusive provincial legislative competence listed under Part B of Schedule 5 of the Constitution. Regulatory Services further derives its mandates from the programme structure alignment process initiated by the National Treasury in 2006/07.

Changes: Policy structures, service establishments, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The operationalisation of the Liquor Board as a fully-fledged and independent public entity is the main factor for the increase of R7.688 million or 22.26 per cent in the 2013/14 allocated budget from the 2012/13 revised estimate of R34.532 million to R42.220 million in 2013/14.

Strategic goal as per Strategic Plan

Programme 4: Business Regulation and Governance

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

Strategic objectives as per Annual Performance Plan

An effective provincial trading environment facilitated through a reduction in regulatory barriers and inhibiting compliance requirements.

A business environment that reflects high levels of consumer rights awareness by a majority of the Western Cape population and business community, supported by effective complaints management and resolution mechanisms.

A regulatory environment that reflects high levels of participation by the public, a maximising of the benefits of the industry for the Province and its people and a minimising of its negative effects through increased awareness, reduced availability of liquor and better law enforcement.

Table 6.4 Summary of payments and estimates – Programme 4: Business Regulation and Governance

| | | | Outcome | | | | | | Medium-tern | n estimate | |
|----|-----------------------------|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|--|------------|---------|
| | Sub-programme R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| 1. | Consumer Protection | 10 598 | 8 734 | 9 688 | 9 381 | 9 771 | 9 771 | 10 672 | 9.22 | 10 984 | 11 600 |
| 2. | Liquor Regulation | 9 245 | 7 299 | 9 333 | 15 023 | 24 761 | 24 761 | 31 548 | 27.41 | 33 584 | 36 620 |
| Т | otal payments and estimates | 19 843 | 16 033 | 19 021 | 24 404 | 34 532 | 34 532 | 42 220 | 22.26 | 44 568 | 48 220 |

Note: The sub-programme structure deviates from the approved structure as no allocation is made to 4.1 Governance and 4.2 Regulation Services due to capacity constraints and thus these functions are absorbed by other sub-programmes.

| | | Outcome | | | | | | Medium-tern | n estimate | |
|---------------------------------------|---------|---------|---------|----------------------------|--------------------------------|---------------------|---------|---|------------|---------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Current payments | 17 319 | 14 828 | 18 841 | 16 497 | 9 606 | 9 606 | 11 114 | 15.70 | 11 457 | 12 104 |
| Compensation of employees | 8 277 | 10 118 | 12 675 | 14 360 | 7 072 | 7 072 | 8 318 | 17.62 | 8 714 | 9 182 |
| Goods and services | 9 042 | 4 710 | 6 166 | 2 137 | 2 534 | 2 534 | 2 796 | 10.34 | 2 743 | 2 922 |
| Transfers and subsidies to | 2 408 | 950 | | 7 700 | 24 761 | 24 761 | 30 936 | 24.94 | 32 936 | 35 936 |
| Departmental agencies and accounts | 758 | | | 7 700 | 24 761 | 24 761 | 30 936 | 24.94 | 32 936 | 35 936 |
| Non-profit institutions | 1 650 | 950 | | | | | | | | |
| Payments for capital assets | 103 | 246 | 180 | 207 | 165 | 165 | 170 | 3.03 | 175 | 180 |
| Machinery and equipment | 103 | 161 | 154 | 207 | 165 | 165 | 170 | 3.03 | 175 | 180 |
| Software and other intangible assets | | 85 | 26 | | | | | | | |
| Payments for financial assets | 13 | 9 | | | | | | | | |
| Total economic classification | 19 843 | 16 033 | 19 021 | 24 404 | 34 532 | 34 532 | 42 220 | 22.26 | 44 568 | 48 220 |

Table 6.4.1Summary of provincial payments and estimates by economic classification – Programme 4:
Business Regulation and Governance

Details of transfers and subsidies

| | | Outcome | | | | | | Medium-tern | n estimate | |
|---------------------------------------|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|--|------------|---------|
| Economic classification R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| Transfers and subsidies to (Current) | 1 768 | 950 | | 7 700 | 24 761 | 24 761 | 30 936 | 24.94 | 32 936 | 35 936 |
| Departmental agencies and accounts | 118 | | | 7 700 | 24 761 | 24 761 | 30 936 | 24.94 | 32 936 | 35 936 |
| Entities receiving transfers | 118 | | | 7 700 | 24 761 | 24 761 | 30 936 | 24.94 | 32 936 | 35 936 |
| Destination Marketing Organisation | 118 | | | | | | | | | |
| Western Cape Liquor Board | | | | 7 700 | 24 761 | 24 761 | 30 936 | 24.94 | 32 936 | 35 936 |
| Non-profit institutions | 1 650 | 950 | | | | | | | | |
| Transfers and subsidies to (Capital) | 640 | | | | | | | | | |
| Departmental agencies and accounts | 640 | | | | | | | | | |
| Entities receiving transfers | 640 | | | | | | | | | |
| Government Motor Trading Account | 640 | | | | | | | | | |

Programme 5: Economic Planning

Purpose: To develop provincial economic policies & strategies to achieve and measure sustainable economic development.

Analysis per sub-programme

Sub-programme 5.1: Policy and Planning

to develop provincial economic policies and strategies

Economic development Integration

to position the Western Cape as a Green Economic Hub

Sub-programme 5.2: Research and Development

to conduct economic research

Sub-programme 5.3: Knowledge Management

to contribute to the creation of a knowledge economy

Sub-programme 5.4: Monitoring and Evaluation

to determine the effectiveness and impact of provincial policy objectives and strategies

Sub-programme 5.5: Management Economic Planning

to conduct the overall management and administrative support to the Programme

Sub-programme 5.6: Western Cape Economic Development Partnership

to provide resources to the Western Cape Economic Development Partnership (WCEDP) to enable it to deliver on its mandate of economic development collaboration through effective economic partnership of regional economic players

Policy developments

Framed within the concomitant policy frameworks of the New Growth Path and the Provincial Strategic Objective 1: Creating opportunities for growth and jobs, the Programme is bound to the Economic Agenda for the province. As outlined in Strategic Objective 1, the Micro Economic Development Strategy (MEDS) approach represents best practice in ensuring business-led support to growth sectors. The key focus for the Programme will therefore be:

The identification and prioritisation of growth sectors;

The institutional arrangements and systems within a WCEDA to give effect to the MEDS strategy; and

The refinement of the performance indicator structure against which we measure the effectiveness of our sector development efforts.

Changes: Policy structures, service establishments, etc.

Sub-programme 5.5: Management Economic Planning was replaced by Western Cape Economic Development Partnership. This Sub-programme will mobilise stakeholders and build leadership around a shared economic vision and strategy, a common agenda and joint action plans and projects.

Lastly, an element was created under the Sub-programme 5.1: Policy and Planning to accommodate the new Provincial economic theme of the Green economy. The focus of this element will be to implement the

Green Economy strategic framework and attract investment opportunities into the Province for Green Technologies.

Expenditure trends analysis

The Programme's budget has increased by 44.22 per cent or R10.472 million in the 2013/14 financial year from the 2012/13 revised estimate. The primary reason for this increase is the additional funding being allocated for the operational costs for the Western Cape Economic Development Partnership (WCEDP) as well as the rollout of the Green Economy Strategic Framework.

Strategic goal as per Strategic Plan

Programme 5: Economic Planning

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

Strategic objectives as per Annual Performance Plan

To co-ordinate and facilitate evidenced based provincial economic policy and strategy development.

To provide research that informs the strategic objective of the Department.

To access, store and disseminate information on the provincial economy.

To determine the effectiveness and impact of provincial economic development policies, strategies, programmes and projects.

To promote economic development collaboration through effective economic partnership of regional economic players.

Table 6.5 Summary of payments and estimates – Programme 5: Economic Planning

| | | | Outcome | | | | | Medium-term estimate | | | | |
|----|-------------------------------------|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|----------------------|--|---------|---------|--|
| | Sub-programme R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 | |
| 1. | Policy and Planning | 926 | 782 | 1 294 | 1 139 | 1 261 | 1 261 | 11 660 | 824.66 | 12 770 | 13 409 | |
| | Policy and Planning | 926 | 782 | 1 294 | 1 139 | 1 261 | 1 261 | 3 335 | | 3 006 | 3 166 | |
| | Economic Development Integration | | | | | | | 8 325 | | 9 764 | 10 243 | |
| 2. | Research and Development | 5 186 | 4 155 | 4 155 | 5 161 | 5 936 | 5 936 | 6 828 | 15.03 | 7 247 | 7 466 | |
| 3. | Knowledge Management | 776 | 1 057 | 2 515 | 2 537 | 2 822 | 2 822 | 3 601 | 27.60 | 3 777 | 3 952 | |
| 4. | Monitoring and Evaluation | 1 301 | 2 531 | 2 115 | 3 283 | 2 792 | 2 792 | 3 366 | 20.56 | 3 500 | 3 633 | |
| 5. | Management | 1 872 | 2 674 | 2 865 | 3 559 | 3 018 | 3 018 | | (100.00) | | | |
| 6. | Economic Development Partnership | | 600 | 1 850 | 4 250 | 7 850 | 7 850 | 8 696 | 10.78 | 8 896 | 9 305 | |
| Тс | otal payments and estimates | 10 061 | 11 799 | 14 794 | 19 929 | 23 679 | 23 679 | 34 151 | 44.22 | 36 190 | 37 765 | |

Note: Sub-programme 5.5 Management has been incorporated in Sub-programme 5.1 Policy and Planning. The Economic Development Partnership has been elevated to a sub-programme (previously part of Sub-programme 5.1 Policy and Planning).

Earmarked Allocations

Included in Sub-programme 5.5: Policy and Planning is an earmarked allocation amounting to R8 696 000 (2013/14), R8 896 000 (2014/15) and R9 305 000 (2015/16) for the establishment cost of the Western Cape Economic Development Partnership (WCEDP).

| | | Outcome | | | | | | Medium-tern | n estimate | |
|---------------------------------------|---------|---------|---------|----------------------------|--------------------------------|---------------------|---------|---|------------|---------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | 0040/44 | % Change from Revised estimate | 0044/45 | 0045/40 |
| _ | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Current payments | 9 646 | 11 492 | 14 195 | 15 463 | 15 604 | 15 603 | 25 033 | 60.44 | 26 937 | 28 194 |
| Compensation of employees | 4 151 | 6 430 | 9 023 | 9 742 | 9 792 | 9 792 | 9 119 | (6.87) | 9 032 | 9 520 |
| Goods and services | 5 495 | 5 061 | 5 172 | 5 721 | 5 812 | 5 811 | 15 914 | 173.86 | 17 905 | 18 674 |
| Interest and rent on land | | 1 | | | | | | | | |
| Transfers and subsidies to | 317 | 9 | 500 | 4 250 | 7 859 | 7 860 | 8 696 | 10.64 | 8 896 | 9 305 |
| Departmental agencies and accounts | 300 | | | | | | | | | |
| Non-profit institutions | | | 500 | 4 250 | 7 850 | 7 850 | 8 696 | 10.78 | 8 896 | 9 305 |
| Households | 17 | 9 | | | 9 | 10 | | (100.00) | | |
| Payments for capital assets | 98 | 298 | 99 | 216 | 216 | 216 | 422 | 95.37 | 357 | 266 |
| Machinery and equipment | 98 | 208 | 99 | 216 | 216 | 216 | 422 | 95.37 | 357 | 266 |
| Software and other intangible assets | | 90 | | | | | | | | |
| Total economic classification | 10 061 | 11 799 | 14 794 | 19 929 | 23 679 | 23 679 | 34 151 | 44.22 | 36 190 | 37 765 |

| Table 6.5.1 | Summary of provincial payments and estimates by economic classification – Programme 5: |
|-------------|--|
| | Economic Planning |

Details of transfers and subsidies

| | | Outcome | | | | | | Medium-term | estimate | |
|---|---------|---------|---------|----------------------------|--------------------------------|---------------------|---------|--------------------------------------|----------|---------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Transfers and subsidies to (Current) | 317 | 9 | 500 | 4 250 | 7 859 | 7 860 | 8 696 | 10.64 | 8 896 | 9 305 |
| Departmental agencies and accounts | 300 | | | | | | | | | |
| Entities receiving transfers | 300 | | | | | | | | | |
| Westem Cape Provincial Development Council | 300 | | | | | | | | | |
| Non-profit institutions | | | 500 | 4 250 | 7 850 | 7 850 | 8 696 | 10.78 | 8 896 | 9 305 |
| Households | 17 | 9 | | | 9 | 10 | | (100.00) | | |
| Other transfers to households | 17 | 9 | | | 9 | 10 | | (100.00) | | |
| Ľ | | | | | | | | | | |

Programme 6: Tourism, Arts and Entertainment

Purpose: To facilitate the opportunities for the growth and increased inclusivity of the tourism, arts and entertainment sectors.

Analysis per sub-programme

Sub-programme 6.1: Tourism Planning

to develop and coordinate the programme strategic agenda

Sub-programme 6.2: Tourism Growth and Development

to facilitate Growth of the tourism industry

to enhance to the quality of the visitor experience to the destination through the provision of quality tourism support services

Sub-programme 6.3: Tourism Sector Transformation

to develop the workforce to ensure that the industry has the right skills available at all times

to intensify breadth and depth of the participatory interventions in tourism enterprise development

to ensure a Regulated and Fair Business Environment within the tourism industry

Sub-programme 6.4: Destination Marketing Organisation (DMO)

to provide resources to the Destination Marketing Organisation to enable it to deliver on its mandate as defined in the Western Cape Tourism Act (Act 1 of 1999)

Sub-programme 6.5: Commercial Arts and Entertainment

to assist creative entrepreneurs to protect and benefit fully from their intellectual property

to promote and nurture the commercialisation and globalisation of product offering as part of the Cape offering to the tourism industry

Policy developments

The Provincially approved Strategic Objective 1: Creating opportunities for growth and jobs reaffirms that a key feature of the provincial economy is "a thriving multi-dimensional international tourism industry with strong links to the creative and cultural sectors.

The Strategy, adopted for the development of all dimensions of the Tourism Industry in South Africa in general and in the Western Cape in particularly, is one which is the tried and tested standard in major tourism countries and sub-national regions worldwide.

The fundamental purpose of the strategy is to increase demand for tourism business (accommodation, land transport and the like). This results in more business for established firms, enough additional business for new firms to establish themselves and big opportunities for large foreign firms (Dubai World and the Taj Hotel) to establish themselves and thrive in the market. As Tourism is fundamentally a service industry, new business translates into new jobs across the employment levels and in all the sub-sectors which make up the Tourism Industry.

Changes: Policy structures, service establishments, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

Total payments and estimates

The allocated budget for the programme decreased from R51.517 million in the 2012/13 revised estimate to R49.181 million in the 2013/14 financial year. This represents a decrease of 4.53 per cent or R2.336 million. The major contributing factor to this decrease in estimated expenditure is the reduction in the allocation to the Destination Marketing Organisation (DMO) trading under the banner of Wesgro due to expected operational efficiencies being expected with the merger of the two entities.

Strategic goal as per Strategic Plan

Programme 6: Tourism, Arts and Entertainment

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

Strategic objectives as per Annual Performance Plan

70 813

63 988

62 823

To create an enabling environment through legislation, policy and strategy development.

To increase tourism to the Western Cape through the development of unique and innovative tourism product offerings and the creation of a conducive environment that will enhance visitor experience.

To increase transformation and participation by citizens of the province to actively contribute to the tourism industry through the provision of employment opportunities and business ownership.

To increase visitor arrivals and spend in the Western Cape through maximising international and domestic marketing opportunities with a focus on leisure tourism, business tourism and events.

Facilitating growth and participation in the provincial GDP and job creation through craft and film trade promotion.

| | | Outcome | | | | | | Medium-term estimate | | | | |
|----|---------------------------------------|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|----------------------|--|---------|---------|--|
| | Sub-programme R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 | |
| 1. | Tourism Planning | 4 244 | 2 981 | 2 940 | 3 703 | 3 703 | 3 703 | 3 874 | 4.62 | 4 094 | 4 286 | |
| 2. | Tourism Growth and | 7 359 | 5 789 | 7 506 | 6 306 | 5 015 | 5 015 | 6 596 | 31.53 | 6 975 | 7 303 | |
| 3. | Tourism Sector | 8 072 | 8 359 | 7 382 | 9 388 | 9 083 | 9 083 | 10 251 | 12.86 | 10 634 | 11 017 | |
| 4. | Destination Marketing Organisation | 43 043 | 38 205 | 35 439 | 25 000 | 25 000 | 25 000 | 20 000 | (20.00) | 20 000 | 20 000 | |
| 5. | Commercial Arts and Entertainment | 8 095 | 8 654 | 9 556 | 8 643 | 8 716 | 8 716 | 8 460 | (2.94) | 8 556 | 8 667 | |

53 040

51 517

51 517

49 181

(4.53)

50 259

51 273

Table 6.6 Summary of payments and estimates – Programme 6: Tourism, Arts and Entertainment

| | Outcome | | | | | | Medium-term estimate | | | | |
|---|-----------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|----------------------|--|---------|---------|--|
| Economic classification R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 | |
| Current payments | 15 953 | 14 726 | 15 665 | 2012/13 | 18 273 | 18 272 | 2013/14 | 15.69 | 2014/15 | 2015/16 | |
| Compensation of employees | 9 992 | 10 541 | 11 178 | 13 077 | 10 273 | 10 272 | 15 637 | 21.43 | 16 531 | 17 381 | |
| Goods and services | 5 961 | 4 184 | 4 486 | 8 743 | 5 396 | 5 395 | 5 501 | 1.96 | 5 678 | 5 840 | |
| Interest and rent on land | 5 901 | 4 104 | 4 400 | 0743 | 5 590 | 5 555 | 5 501 | 1.90 | 5070 | 5 640 | |
| Transfers and subsidies to | 54 778 | 48 913 | 46 900 | 31 020 | 33 029 | 33 029 | 27 800 | (15.83) | 27 800 | 27 800 | |
| Provinces and municipalities | | | 1 000 | | | | | · · / | | | |
| Departmental agencies and accounts | 45 943 | 39 605 | 36 439 | 25 000 | 27 000 | 27 000 | 22 500 | (16.67) | 22 500 | 22 500 | |
| Universities and technikons | 368 | 144 | | | | | | | | | |
| Public corporations and private enterprises | 1 800 | 850 | | | | | | | | | |
| Non-profit institutions | 6 456 | 7 495 | 8 595 | 4 920 | 4 920 | 4 920 | 4 000 | (18.70) | 4 000 | 4 000 | |
| Households | 211 | 819 | 866 | 1 100 | 1 109 | 1 109 | 1 300 | 17.22 | 1 300 | 1 300 | |
| Payments for capital assets | 82 | 349 | 258 | 200 | 200 | 200 | 243 | 21.50 | 250 | 252 | |
| Machinery and equipment | 82 | 259 | 258 | 200 | 200 | 200 | 243 | 21.50 | 250 | 252 | |
| Software and other intangible assets | | 90 | | | | | | | | | |
| Payments for financial assets | L | | | | 15 | 16 | | (100.00) | | | |
| Total economic classification | 70 813 | 63 988 | 62 823 | 53 040 | 51 517 | 51 517 | 49 181 | (4.53) | 50 259 | 51 273 | |

Table 6.6.1Summary of provincial payments and estimates by economic classification – Programme 6:
Tourism, Arts and Entertainment

Details of transfers and subsidies

| | Outcome | | | | | | Medium-term estimate | | | |
|---|--------------------|--------------------|-------------------------|---------------------------------------|---|--------------------------------|----------------------|--|-----------------------|------------------|
| Economic classification R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| Transfers and subsidies to (Current) | 54 778 | 48 913 | 46 900 | 31 020 | 33 029 | 33 029 | 27 800 | (15.83) | 27 800 | 27 800 |
| Provinces and municipalities Municipalities Municipalities | | | 1 000 1 000 1 000 | | | | | | | |
| Departmental agencies and accounts Entities receiving transfers | 45 943 45 943 | 39 605 39 605 | 36 439 36 439 | 25 000 25 000 | 27 000 27 000 | 27 000 27 000 | 22 500 22 500 | (16.67) (16.67) | 22 500 22 500 | 22 500 22 500 |
| Destination Marketing Organisation | 45 943 | 38 205 | 35 439 | 25 000 | 25 000 | 25 000 | | (100.00) | | |
| Western Cape Trade and Investment Promotion Agency | | | | | 2 000 | 2 000 | 22 500 | 1025.00 | 22 500 | 22 500 |
| Other | | 1 400 | 1 000 | | | | | | | |
| Universities and technikons Public corporations and private enterprises | 368 1 800 | 144 850 | | | | | | | | |
| Public corporations | 1 800 | 850 | | | | | | | | |
| Other transfers (Casidra & CSIR) | 1 800 | 850 | | | | | | | | |
| Non-profit institutions | 6 456 | 7 495 | 8 595 | 4 920 | 4 920 | 4 920 | 4 000 | (18.70) | 4 000 | 4 000 |
| Households Other transfers to households | 211 211 | 819 819 | 866 866 | 1 100 1 100 | 1 109 1 109 | 1 109 1 109 | 1 300 1 300 | <u>17.22</u> 17.22 | <u>1 300</u> 1 300 | 1 300 1 300 |

Programme 7: Skills Development and Innovation

Purpose: To facilitate the provisioning of Human Capital and Innovation skills in order to deliver on the economic Human Resources Development need of the Western Cape.

Analysis per sub-programme

Sub-programme 7.1: Provincial skills co-ordination

to develop a provincial mechanism for management of skills information and data

to promote partnerships and collaboration for increased access to occupationally directed programmes

Sub-programme 7.2: Workforce development

to facilitate/support unemployed youth to access jobs

to bridge the gap between supply and demand across all sectors by creating a pool of skilled workers in identified, artisanal, technical and professional fields that are essential to the development and growth of our economy

Sub-programme 7.3: Innovation

to enhance cohesion between all provincial and national stakeholders in order to foster an environment conducive to Innovation

Sub-programme 7.4: Management: Skills Development

to conduct the overall management and administrative support to the Programme

Policy developments

In a globalised economy, where capital and labour are highly mobile and technology evolves rapidly, workforce development has a key role to play in improving prosperity and living standards (OECD, More than Just Jobs: 2008).

The Human Resource Development Strategy for South Africa (HRDSSA) seeks to secure planning and delivery alignment across the entire education and skills development pipeline in order to address mid to long term social and economic objectives. The National Skills Development Strategy commits to more responsive skills planning to secure alignment between the SETA planning and delivery system and national development priorities, including IPAP priorities.

Provincially, human resources make a major and increasing contribution to economic development. Studies at the firm, regional and national levels locate the existence of a competitive position in the skills and aptitudes of the workforce. Employment has been increasingly skill intensive, and this is true across different sectors and across the globe. The MEDS research reported that the gap between the demand for skills and the supply was rising and reported business concerns as to the functioning of the training system.

The programme, in terms of its skills focus will be guided by Strategic Objective 1: to play a facilitating role and addressing the activities which address the mismatch between skills demand and supply and increase opportunities for employment.

Changes: Policy structures, service establishments, etc.

The Programme structure and service establishment remained static from the previous financial year.

Expenditure trends analysis

The allocated budget for the Programme increased from R27.005 million in 2012/13 revised estimate to R37.987 million in the 2013/14 financial year. This represents an increase of 40.67 per cent or R10.982 million. This increase can be attributed to the expansion of the work of the provincial skills forum in co-ordinating all stakeholders in the skills spectrum.

Strategic goal as per Strategic Plan

Programme 7: Skills development and Innovation

Creation of Opportunities for Businesses and Citizens to grow the Economy and Employment.

Strategic objectives as per Annual Performance Plan

To ensure strategic coordination of skills initiatives to decrease the gap between skills supply and demand.

To co-ordinate institutional arrangements by increasing access to occupationally directed programmes, leading to entry, intermediate and high level learning and facilitate the employability of youth exiting matric and FET colleges for labour absorbing and priority sectors.

The Regional Innovation Network, (RIN), will stimulate the environment of innovation in order to improve economic growth and enterprise competitiveness.

| | | | Outcome | | | | | | Medium-tern | n estimate | |
|----|-----------------------------------|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|--|------------|---------|
| | Sub-programme R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| 1. | Provincial Skills Co-ordination | | | 2 335 | 3 933 | 3 850 | 3 850 | 17 391 | 351.71 | 22 561 | 27 722 |
| 2. | Workforce Development | 26 290 | 11 861 | 12 964 | 18 992 | 20 960 | 20 960 | 18 429 | (12.08) | 22 026 | 25 143 |
| 3. | Innovation | 4 230 | 805 | 2 054 | 859 | 859 | 859 | 934 | 8.73 | 989 | 1 043 |
| 4. | Management: Skills Development | | 930 | 1 014 | 1 336 | 1 336 | 1 336 | 1 233 | (7.71) | 1 314 | 1 400 |
| Тс | otal payments and estimates | 30 520 | 13 596 | 18 367 | 25 120 | 27 005 | 27 005 | 37 987 | 40.67 | 46 890 | 55 308 |

Table 6.7 Summary of payments and estimates – Programme 7: Skills Development and Innovation

| | | Outcome | | | | | | Medium-tern | n estimate | |
|---|-----------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|--|------------|---------|
| Economic classification R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| Current payments | 4 079 | 2 359 | 3 769 | 12 754 | 14 639 | 14 639 | 31 401 | 114.50 | 40 259 | 48 714 |
| Compensation of employees | 2 166 | 2 094 | 3 022 | 3 842 | 4 195 | 4 195 | 5 824 | 38.83 | 6 168 | 6 513 |
| Goods and services | 1 913 | 265 | 747 | 8 912 | 10 444 | 10 444 | 25 577 | 144.90 | 34 091 | 42 201 |
| Transfers and subsidies to | 26 409 | 11 200 | 14 300 | 12 280 | 12 280 | 12 280 | 6 386 | (48.00) | 6 500 | 6 500 |
| Universities and technikons | 450 | | 1 400 | 10 980 | 10 980 | | | | | |
| Public corporations and private enterprises | 10 000 | 10 000 | 6 200 | | | | | | | |
| Non-profit institutions | 15 768 | 1 200 | 6 700 | 1 300 | 1 300 | 12 280 | 6 386 | (48.00) | 6 500 | 6 500 |
| Households | 191 | | | | | | | | | |
| Payments for capital assets | 32 | 36 | 298 | 86 | 86 | 86 | 200 | 132.56 | 131 | 94 |
| Machinery and equipment | 32 | 13 | 298 | 86 | 86 | 86 | 200 | 132.56 | 131 | 94 |
| Software and other intangible assets | | 23 | | | | | | | | |
| Payments for financial assets | P | 1 | | | | | | | | |
| Total economic classification | 30 520 | 13 596 | 18 367 | 25 120 | 27 005 | 27 005 | 37 987 | 40.67 | 46 890 | 55 308 |

Table 6.7.1 Summary of provincial payments and estimates by economic classification – Programme 7: Skills Development and Innovation

Details of transfers and subsidies

| | | Outcome | | | | | | Medium-term | estimate | |
|--|---------|---------|---------|----------------------------|--------------------------------|---------------------|---------|--------------------------------------|----------|---------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | 1 | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Transfers and subsidies to (Current) | 26 409 | 11 200 | 14 300 | 12 280 | 12 280 | 12 280 | 6 386 | (48.00) | 6 500 | 6 500 |
| Universities and technikons | 450 | | 1 400 | 10 980 | 10 980 | | | | | |
| Public corporations and private enterprises | 10 000 | 10 000 | 6 200 | | | | | | | |
| Public corporations | 10 000 | 10 000 | 6 200 | | | | | | | |
| Other transfers (Casidra & CSIR) | 10 000 | 10 000 | 6 200 | | | | | | | |
| Non-profit institutions | 15 768 | 1 200 | 6 700 | 1 300 | 1 300 | 12 280 | 6 386 | (48.00) | 6 500 | 6 500 |
| Households | 191 | | | | | | | . , | | |
| Other transfers to households | 191 | | | | | | | | | |

7. Other programme information

Personnel numbers and costs

Table 7.1 Personnel numbers and costs

| | Programme R'000 | As at 31 March 2010 | As at 31 March 2011 | As at 31 March 2012 | As at 31 March 2013 | As at 31 March 2014 | As at 31 March 2015 | As at 31 March 2016 |
|----|--|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|
| 1. | Administration | 59 | 74 | 54 | 52 | 53 | 53 | 53 |
| 2. | Integrated Economic Development Services | 36 | 42 | 33 | 36 | 34 | 34 | 34 |
| 3. | Trade and Sector Development | 30 | 30 | 31 | 35 | 38 | 38 | 38 |
| 4. | Business Regulation and Governance | 46 | 40 | 41 | 35 | 21 | 21 | 21 |
| 5. | Economic Planning | 15 | 16 | 24 | 25 | 22 | 22 | 22 |
| 6. | Tourism, Arts and Entertainment | 30 | 42 | 35 | 35 | 39 | 39 | 39 |
| 7. | Skills Development and Innovation | 3 | 3 | 9 | 8 | 13 | 13 | 13 |
| То | tal personnel numbers | 219 | 247 | 227 | 226 | 220 | 220 | 220 |
| To | tal personnel cost (R'000) | 61 090 | 67 742 | 74 970 | 83 865 | 89 688 | 93 956 | 98 967 |
| Un | it cost (R'000) | 279 | 274 | 330 | 371 | 408 | 427 | 450 |

Table 7.2 Departmental personnel number and cost

| | | Outcome | | | | | | Medium-term | estimate | |
|--|---------|---------|---------|----------------------------|--------------------------------|---------------------|---------|---|----------|---------|
| Description | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Total for department Personnel numbers | 219 | 247 | 227 | 243 | 243 | 226 | 220 | (2.65) | 220 | 220 |
| (head count) Personnel cost (R'000) | 61 090 | 67 742 | 74 970 | 91 823 | 83 865 | 83 865 | 89 688 | 6.94 | 93 956 | 98 967 |
| of which | | | | | | | | | | |
| Human resources | | | | | | | | | | |
| component | | | | | | | | | | |
| Personnel numbers (head count) | 29 | 12 | | | | | 4 | | 4 | 4 |
| Personnel cost (R'000) | 5 817 | 7 124 | | | | | 501 | | 529 | 559 |
| Head count as % of total for department | 13.24 | 4.86 | | | | | 1.82 | | 1.82 | 1.82 |
| Personnel cost as % of total for department | 9.52 | 10.52 | | | | | 0.56 | | 0.56 | 0.56 |
| Finance | | | | | | | | | | |
| Personnel numbers (head count) | 41 | 42 | 44 | 49 | 49 | 49 | 43 | (12.24) | 43 | 43 |
| Personnel cost (R'000) | 9 865 | 11 016 | 14 209 | 14 012 | 14 012 | 14 012 | 13 815 | (1.41) | 14 427 | 15 188 |
| Head count as % of total for department | 18.72 | 17.00 | 19.38 | 20.16 | 20.16 | 21.68 | 19.55 | | 19.55 | 19.55 |
| Personnel cost as % of total for department | 16.15 | 16.26 | 18.95 | 15.26 | 16.71 | 16.71 | 15.40 | | 15.36 | 15.35 |
| Full time workers | | | | | | | | | | |
| Personnel numbers (head count) | 214 | 242 | 204 | 223 | 223 | 206 | 200 | (2.91) | 200 | 200 |
| Personnel cost (R'000) | 60 185 | 66 611 | 67 732 | 87 442 | 79 484 | 79 484 | 84 704 | 6.57 | 88 723 | 93 478 |
| Head count as % of total for department | 97.72 | 97.98 | 89.87 | 91.77 | 91.77 | 91.15 | 90.91 | | 90.91 | 90.91 |
| Personnel cost as % of total for department | 98.52 | 98.33 | 90.35 | 95.23 | 94.78 | 94.78 | 94.44 | | 94.43 | 94.45 |
| Part-time workers Personnel numbers (head count) | | | | | | | | | | |
| Personnel cost (R'000) | | | | | | | | | | |
| Head count as % of total for department | | | | | | | | | | |
| Personnel cost as % of total for department | | | | | | | | | | |
| Contract workers | | | | | | | | | | |
| Personnel numbers (head count) | 5 | 5 | 23 | 20 | 20 | 20 | 20 | | 20 | 20 |
| Personnel cost (R'000) | 905 | 1 131 | 7 238 | 4 381 | 4 381 | 4 381 | 4 984 | 13.76 | 5 233 | 5 489 |
| Head count as % of total for department | 2.28 | 2.02 | 10.13 | 8.23 | 8.23 | 8.85 | 9.09 | | 9.09 | 9.09 |
| Personnel cost as % of total for department | 1.48 | 1.67 | 9.65 | 4.77 | 5.22 | 5.22 | 5.56 | | 5.57 | 5.55 |

Training

Table 7.3 Payments on training

| | | | Outcome | | | | | | Medium-term | estimate | |
|----|---|-----------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|---|----------|---------|
| | Programme R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate | 2014/15 | 2015/16 |
| _ | | | | - | | | | | 2011/12 | | |
| 1. | Administration of which | 457 | 557 | 182 | 200 | 443 | 605 | 320 | (47.11) | 391 | 398 |
| | Payments on tuition | 457 | 557 | 182 | 200 | 443 | 605 | 320 | (47.11) | 391 | 398 |
| 2. | Integrated Economic Development Services | 70 | 86 | 251 | 180 | 79 | 74 | 103 | 39.19 | 105 | 126 |
| | of which | | | | | | | | | | |
| | Payments on tuition | 70 | 86 | 251 | 180 | 79 | 74 | 103 | 39.19 | 105 | 126 |
| 3. | Trade and Sector Development | 60 | 137 | 78 | 165 | 110 | 91 | 380 | 317.58 | 420 | 450 |
| | of which | | | | | | | | | | |
| | Payments on tuition | 60 | 137 | 78 | 165 | 110 | 91 | 380 | 317.58 | 420 | 450 |
| 4. | Business Regulation and Governance | 114 | 315 | 110 | 70 | 38 | 35 | 63 | 80.00 | 70 | 80 |
| | of which | | | | | | | | | | |
| | Payments on tuition | 114 | 315 | 110 | 70 | 38 | 35 | 63 | 80.00 | 70 | 80 |
| 5. | Economic Planning | 50 | 251 | 138 | 208 | 4 | 18 | 107 | 494.44 | 130 | 150 |
| | of which | | | | | | | | | | |
| | Payments on tuition | 50 | 251 | 138 | 208 | 4 | 18 | 107 | 494.44 | 130 | 150 |
| 6. | Tourism, Arts and Entertainment | 200 | 154 | 50 | 423 | 272 | 154 | 327 | 112.34 | 340 | 360 |
| | of which | | | | | | | | | | |
| | Payments on tuition | 200 | 154 | 50 | 423 | 272 | 154 | 327 | 112.34 | 340 | 360 |
| 7. | Skills Development and Innovation | 94 | 34 | 310 | 27 | 74 | 72 | 50 | (30.56) | 60 | 74 |
| | of which Payments on tuition | 94 | 34 | 310 | 27 | 74 | 72 | 50 | (30.56) | 60 | 74 |
| То | tal payments on training | 1 045 | 1 534 | 1 119 | 1 273 | 1 020 | 1 049 | 1 350 | 28.69 | 1 516 | 1 638 |

Table 7.4Information on training

| | | Outcome | | | | | | Medium-term | estimate | |
|----------------------------------|---------|---------|---------|----------------------------|--------------------------------|---------------------|---------|---|----------|---------|
| Description | | | | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Number of staff | 219 | 247 | 227 | 243 | 243 | 226 | 220 | (2.65) | 220 | 220 |
| Number of personnel trained | 199 | 244 | 234 | 243 | 243 | 235 | 207 | (11.91) | 207 | 207 |
| of which | | | | | | | | | | |
| Male | 72 | 88 | 88 | 88 | 88 | 88 | 85 | (3.41) | 85 | 85 |
| Female | 127 | 156 | 146 | 155 | 155 | 147 | 122 | (17.01) | 122 | 122 |
| Number of training opportunities | 53 | 53 | 53 | 53 | 53 | 53 | 59 | 11.32 | 62 | 65 |
| of which | | | | | | | | | | |
| Tertiary | 3 | 3 | 3 | 3 | 3 | 3 | 9 | 200.00 | 12 | 15 |
| Workshops | 45 | 45 | 45 | 45 | 45 | 45 | 45 | | 45 | 45 |
| Seminars | 5 | 5 | 5 | 5 | 5 | 5 | 5 | | 5 | 5 |
| Number of bursaries offered | 24 | 8 | 47 | 13 | 13 | 13 | 9 | (30.77) | 12 | 15 |
| Number of interns appointed | 29 | 23 | 27 | 47 | 47 | 47 | 45 | (4.26) | 45 | 45 |
| Number of days spent on training | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | | 5 000 | 5 000 |

Reconciliation of structural changes

Table 7.5 Reconciliation of structural changes

| | Programme for 2012/13 | | | | Programme for 2013/14 | | |
|----|--|------------------------------|---------------------------------|----|--|----------------|--------------------|
| | Programme R'000 | 2013/14 Eo Pro- gramme | quivalent Sub-pro- gramme | | Programme R'000 | Pro- gramme | Sub-pro- gramme |
| 1. | Administration HOD and Support Services | 31 972 | 2 733 | 1. | Administration HOD and Support Services | 31 972 | 2 733 |
| | Financial Management Corporate Services | | 21 190 8 049 | | Financial Management Corporate Services | | 21 190 8 049 |
| 2. | Integrated Economic Development Services | 48 634 | | 2. | Integrated Economic Development Services | 48 634 | |
| | Enterprise Development | | 29322 | | Enterprise Development | | 29322 |
| | Regional and Local Economic Development | | 7 483 | | Regional and Local Economic Development | | 7 483 |
| | Economic Empowerment | | 2 467 | | Economic Empowerment | | 2 467 |
| | Red Tape | | 7 395 | | Red Tape | | 7 395 |
| | Management: Integrated Economic Development Services | | 1 967 | | Management: Integrated Economic Development Services | | 1 967 |
| 3. | Trade and Sector Development | 145 306 | | 3. | Trade and Sector Development | 145 306 | |
| | Trade and Investment Promotion | | 18 864 | | Trade and Investment Promotion | | 18 864 |
| | Sector Development | | 46 095 | | Sector Development | | 46 095 78 826 |
| | Strategic Initiatives Management: Trade and Sector Development | | 78 826 1 521 | | Strategic Initiatives Management: Trade and Sector Development | | 78 826 1 521 |
| 4. | Business Regulation and Governance | 42 220 | | 4. | Business Regulation and Governance | 42 220 | |
| | Governance | | | | Governance | | |
| | Regulation Services | | | | Regulation Services | | |
| | Consumer Protection | | 10 672 | | Consumer Protection | | 10 672 |
| | Liquor Regulation | | 31 548 | | Liquor Regulation | | 31 548 |
| 5. | Economic Planning | 34 151 | | 5. | Economic Planning | 34 151 | |
| | Policy and Planning | | 18 345 | | Policy and Planning | | 11 660 |
| | Research and Development | | 6 828 | | Research and Development | | 6 828 |
| | Knowledge Management | | 3 601 | | Knowledge Management | | 3 601 |
| | Monitoring and Evaluation | | 3 366 | | Monitoring and Evaluation | | 3 366 |
| | Management Economic Planning | | 2 011 | | Economic Development Partnership | | 8 696 |
| 6. | Tourism Arts and Entertainment | 49 181 | | 6. | Tourism Arts and Entertainment | 49 181 | |
| | Tourism Planning | | 3 874 | | Tourism Planning | | 3 874 |
| | Tourism Growth and Development | | 6 596 | | Tourism Growth and Development | | 6 596 |
| | Tourism Sector Transformation | | 10 251 | | Tourism Sector Transformation | | 10 251 |
| | Destination Marketing Organisation | | 20 000 | | Destination Marketing Organisation | | 20 000 |
| | Commercial Arts and Entertainment | | 8 460 | | Commercial Arts and Entertainment | | 8 460 |
| 7. | Skills Development and Innovation | 37 987 | | 7. | Skills Development and Innovation | 37 987 | |
| | Provincial Skills Co-ordination | | 17 391 | | Provincial Skills Co-ordination | | 17 391 |
| | Workforce Development | | 18 429 | | Workforce Development | | 18 429 |
| | Innovation | | 934 | | Innovation | | 934 |
| | Management: Skills Development | | 1 233 | | Management: Skills Development | | 1 233 |
| | | 389 451 | | | | 389 451 | |

| | | Outcome | | | | | | Medium-term | estimate | |
|---|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|--|----------|---------|
| Receipts R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| Tax receipts | 5 505 | 6 427 | 6 550 | 5 064 | 13 315 | 14 802 | 24 000 | 62.14 | 25 000 | 27 000 |
| Other taxes (Liquor licence fees) | 5 505 | 6 427 | 6 550 | 5 064 | 13 315 | 14 802 | 24 000 | 62.14 | 25 000 | 27 000 |
| Sales of goods and services other than capital assets | 358 | 494 | 400 | 270 | 270 | 343 | 270 | (21.28) | 270 | 270 |
| Sales of goods and services produced by department (excluding capital assets) | 358 | 494 | 400 | 270 | 270 | 343 | 270 | (21.28) | 270 | 270 |
| Sales by market establishments | | | 1 | | | | | | | |
| Administrative fees | 358 | 494 | 399 | 270 | 270 | 343 | 270 | (21.28) | 270 | 270 |
| Registration | 358 | 494 | 356 | 270 | 270 | 343 | 270 | (21.28) | 270 | 270 |
| Other | | | 43 | | | | | | | |
| Interest, dividends and rent on land | 11 | 1 | 1 | | | 4 | | (100.00) | | |
| Interest | 11 | 1 | 1 | | | 4 | | (100.00) | | |
| Financial transactions in assets and liabilities | 6 047 | 349 | 3 867 | | 3 755 | 4 229 | | (100.00) | | |
| Other | 6 047 | 349 | 3 867 | | 3 755 | 4 229 | | (100.00) | | |
| Total departmental receipts | 11 921 | 7 271 | 10 818 | 5 334 | 17 340 | 19 378 | 24 270 | 25.25 | 25 270 | 27 270 |

Table A.1 Specification of receipts

Table A.2 Summary of payments and estimates by economic classification

| | | Outcome | | | | - | | Medium-term | estimate | |
|--|----------------|------------------------|---------------------|----------------------------|--------------------------------|---------------------|-----------------|--------------------------------------|-----------------|-----------------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Current payments | 101 046 | 95 082 | 119 700 | 165 459 | 157 522 | 155 257 | 237 958 | 53.27 | 240 027 | 257 134 |
| Compensation of employees | 61 090 | 67 742 | 74 970 | 91 823 | 83 865 | 83 865 | 89 688 | 6.94 | 93 956 | 98 967 |
| Salaries and wages | 54 125 | 59 883 | 66 805 | 82 398 | 75 299 | 75 299 | 80 661 | 7.12 | 84 401 | 88 898 |
| Social contributions | 6 965 | 7 859 | 8 165 | 9 425 | 8 566 | 8 566 | 9 027 | 5.38 | 9 555 | 10 069 |
| Goods and services | 39 956 | 27 334 | 44 727 | 73 636 | 73 656 | 71 391 | 148 270 | 107.69 | 146 071 | 158 167 |
| of which Administrative fees | 214 | 220 | 314 | 387 | 197 | 190 | 221 | 16.32 | 263 | 306 |
| Advertising | 3 933 | 646 | 1 413 | 797 | 1 796 | 1 774 | 3 612 | 103.61 | 4 144 | 4 314 |
| Assets <r5 000<="" td=""><td>620</td><td>225</td><td>495</td><td>409</td><td>427</td><td>591</td><td>929</td><td>57.19</td><td>1 042</td><td>1 140</td></r5> | 620 | 225 | 495 | 409 | 427 | 591 | 929 | 57.19 | 1 042 | 1 140 |
| Audit cost: External | 1 680 | 2 728 | 2 364 | 3 594 | 2 648 | 2 682 | 2 500 | (6.79) | 2 600 | 2 700 |
| Bursaries (employees) | 616 | 724 | 496 | 300 | 428 | 428 | 300 | (29.91) | 300 | 300 |
| Catering: Departmental activities Communication | 548 2 241 | 611 1 487 | 955 1 718 | 1 106 1 840 | 1 328 2 503 | 1 142 2 172 | 2 189 1 955 | 91.68 (9.99) | 2 208 2 039 | 2 276 2 087 |
| Computer services | 492 | 763 | 908 | 270 | 2 303 | 374 | 897 | 139.84 | 2 039 | 947 |
| Cons/prof: Business and advisory | 15 494 | 9 139 | 24 506 | 49 483 | 53 128 | 51 791 | 119 746 | 131.21 | 115 295 | 125 622 |
| service | | | | | | | | | | |
| Cons/prof: Legal cost | | 389 | 78 | | | 51 | | (100.00) | | |
| Contractors | 2 377 | 440 | 1 015 | 696 | 959 | 828 | 895 | 8.09 | 994 | 1 039 |
| Agency and support/ | 2 086 | 1 991 | 534 | 1 112 | 923 | 620 | 2 150 | 246.77 | 2 205 | 2 299 |
| outsourced services Entertainment | 37 | 35 | 47 | 123 | 103 | 92 | 102 | 10.87 | 113 | 139 |
| Fleet services (including | 112 | 55 | 47 | 125 | 105 | 92 | 102 | 10.07 | 115 | 139 |
| government motor transport) | | | | | | | | | | |
| Inventory: Food and food supplies | 47 | 29 | 31 | 51 | 42 | 33 | 53 | 60.61 | 68 | 73 |
| Inventory: Materials and supplies | 27 | 60 | 21 | 11 | 171 | 110 | 17 | (84.55) | 18 | 21 |
| Inventory: Medical supplies | 2 | 1 | | 054 | 1 | 47 | | 04.04 | 000 | 054 |
| Inventory: Other consumables Inventory: Stationery and printing | 7 1 730 | 72 1 348 | 80 1 617 | 251 2 135 | 25 1 019 | 47 869 | 62 1 457 | 31.91 67.66 | 202 1 673 | 254 1 942 |
| Lease payments | 460 | 422 | 363 | 1 449 | 463 | 400 | 708 | 77.00 | 901 | 895 |
| Rental and hiring | 100 | 122 | 4 | 1110 | 50 | 60 | 179 | 198.33 | 185 | 205 |
| Transport provided: Departmental | | 10 | | | | | | | | |
| activity | | | | | | | | | | |
| Travel and subsistence | 3 611 | 3 230 | 4 782 | 5 592 | 4 142 | 3 668 | 5 418 | 47.71 | 5 615 | 5 857 |
| Training and development | 1 906 1 110 | 1 608 573 | 1 080 866 | 1 273 1 802 | 1 020 1 035 | 1 049 1 501 | 1 350 2 141 | 28.69 42.64 | 1 516 2 241 | 1 638 2 492 |
| Operating expenditure Venues and facilities | 606 | 583 | 1 040 | 955 | 867 | 919 | 1 389 | 51.14 | 1 536 | 1 621 |
| Interest and rent on land | | 6 | 3 | | 1 | 1 | | (100.00) | | - |
| Interest | r | 2 | 5 | | 1 | 1 | | (100.00) | | |
| Rent on land | | 4 | 3 | | I | I | | (100.00) | | |
| | | - | ÷ | | | | | | | |
| Transfers and subsidies to | 161 251 | 138 605 | 134 201 | 124 129 | 155 413 | 157 662 | 148 926 | (5.54) | 155 296 | 162 946 |
| Provinces and municipalities | | | 1 000 | | | | | | | |
| Municipalities | - | | 1 000 | | | | | | | |
| Municipalities | | | 1 000 | | | | | | | |
| Departmental agencies and accounts | 67 576 | 54 605 | 52 395 | 59 200 | 78 261 | 78 261 | 82 580 | 5.52 | 85 736 | 90 877 |
| Entities receiving transfers | 67 576 | 54 605 | 52 395 | 59 200 | 78 261 | 78 261 | 82 580 | 5.52 | 85 736 | 90 877 |
| Western Cape Provincial Development Council | 300 | | | | | | | | | |
| Development Council Destination Marketing | 46 061 | 38 205 | 35 439 | 25 000 | 25 000 | 25 000 | | (100.00) | | |
| Organisation | 40 001 | 30 203 | 55 455 | 23 000 | 23 000 | 25 000 | | (100.00) | | |
| Western Cape Trade and | 20 325 | 15 000 | 14 956 | 22 000 | 24 000 | 24 000 | 46 644 | 94.35 | 47 300 | 48 441 |
| Investment Promotion Agency | 20 323 | 15 000 | 14 330 | 22 000 | 24 000 | 24 000 | 40 044 | 54.55 | 47 500 | 40 44 1 |
| Western Cape Liquor Board | | | | 7 700 | 24 761 | 24 761 | 30 936 | 24.94 | 32 936 | 35 936 |
| | | | | 1100 | 24 701 | 24 701 | 30 930 | 24.34 | 52 950 | 22,920 |
| Government Motor Trading | 890 | | | | | | | | | |
| Other | | 1 400 | 2 000 | 4 500 | 4 500 | 4 500 | 5 000 | 11.11 | 5 500 | 6 500 |
| Universities and technikons | 818 | 144 | 1 400 | 10 980 | 10 980 | | | | | |
| Public corporations and private | 48 900 | 45 750 | 27 300 | 3 000 | 4 000 | 4 000 | 5 500 | 37.50 | 6 500 | 8 000 |
| enterprises | | | | | | | | | | |
| Public corporations | 48 900 | 45 750 | 27 300 | | | | | | | |
| Other transfers | 48 900 | 45 750 | 27 300 | | | | | | | |
| Private enterprises | | | | 3 000 | 4 000 | 4 000 | 5 500 | 37.50 | 6 500 | 8 000 |
| | | | | 3 000 | 4 000 | 4 000 | 5 500 | 37.50 | 6 500 | 8 000 |
| Other transfers | | | | | | | | | • | |
| Other transfers | 13 538 | 37 055 | 51 106 | 10 810 | 61 032 | 74 240 | 50 546 | (10 80) | 61 760 | 62 760 |
| Non-profit institutions | 43 538 419 | 37 055 1 051 | 51 196 910 | 49 849 1 100 | 61 032 1 140 | 74 249 1 152 | 59 546 1 300 | (19.80) 12.85 | 61 760 1 300 | 62 769 1 300 |
| | 43 538 419 | 37 055 1 051 216 | 51 196 910 44 | 49 849 1 100 | 61 032 1 140 | 74 249 1 152 | 59 546 1 300 | (19.80) 12.85 | 61 760 1 300 | 62 769 1 300 |

| | | Outcome | | | | | | Medium-term | estimate | |
|--------------------------------------|---------|---------|---------|----------------------------|--------------------------------|---------------------|---------|--------------------------------------|----------|---------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Payments for capital assets | 907 | 2 040 | 2 146 | 1 529 | 2 635 | 2 650 | 2 567 | (3.13) | 2 345 | 2 249 |
| Machinery and equipment | 907 | 1 420 | 1 879 | 1 529 | 2 635 | 2 633 | 2 567 | (2.51) | 2 345 | 2 249 |
| Other machinery and equipment | 907 | 1 420 | 1 879 | 1 529 | 2 635 | 2 633 | 2 567 | (2.51) | 2 345 | 2 249 |
| Software and other intangible assets | | 620 | 267 | | | 17 | | (100.00) | | |
| Payments for financial assets | 13 | 24 | 42 | | 15 | 16 | | (100.00) | | |
| Total economic classification | 263 217 | 235 751 | 256 089 | 291 117 | 315 585 | 315 585 | 389 451 | 23.41 | 397 668 | 422 329 |

Table A.2 Summary of payments and estimates by economic classification (continued)

Note: The Economic classifications as taken up in this Budget are in accordance with Version 3 of the Standard Chart of Accounts (SCOA). Version 4, at the time of preparation of this Budget, was still under development. However, it was agreed with National Treasury that for 2013/14, budgets will be captured on SCOA Version 4, except for inventory which will be captured on SCOA Version 3. SCOA Version 4 will be fully implemented from 2014/15.

Table A.2.1 Payments and estimates by economic classification – Programme 1: Administration

| | | Outcome | | | | | | Medium-term | estimate | |
|---|------------------|-------------------|-----------------|----------------------------|--------------------------------|-----------------------|--------------------|--------------------------------------|--------------------|--------------------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Current payments | 25 641 | 23 550 | 19 952 | 27 438 | 25 824 | 25 807 | 31 672 | 7.62 | 33 509 | 35 284 |
| Compensation of employees | 18 466 | 16 835 | 14 209 | 17 565 | 16 901 | 16 901 | 17 146 | 3.53 | 17 950 | 18 903 |
| Salaries and wages | 16 039 | 14 559 | 12 333 | 15 421 | 14 777 | 14 777 | 15 222 | 2.47 | 15 915 | 16 758 |
| Social contributions | 2 427 | 2 276 | 1 876 | 2 144 | 2 124 | 2 124 | 1 924 | 11.15 | 2 035 | 2 145 |
| Goods and services | 7 175 | 6 714 | 5 742 | 9 873 | 8 923 | 8 906 | 14 526 | 14.89 | 15 559 | 16 381 |
| of which | | | | | | | | | | |
| Administrative fees Advertising Assets <r5 000<="" td=""><td>38 438 104</td><td>46 37 77</td><td>33 73 168</td><td>100 255 125</td><td>70 90 237</td><td>71 130 343</td><td>56 3 116 250</td><td></td><td>70 3 159 260</td><td>80 3 264 327</td></r5> | 38 438 104 | 46 37 77 | 33 73 168 | 100 255 125 | 70 90 237 | 71 130 343 | 56 3 116 250 | | 70 3 159 260 | 80 3 264 327 |
| Audit cost: External | 1 490 | 2 497 | 1 808 | 3 594 | 2 607 | 2 641 | 2 500 | (30.44) | 2 600 | 2 700 |
| Bursaries (employees) Catering: Departmental activities | 616 83 | 424 61 | 185 54 | 300 55 | 428 61 | 428 58 | 300 77 | 66.67 | 300 85 | 300 90 |
| Communication | 904 | 414 | 335 | 365 | 548 | 380 | 548 | (4.11) | 594 | 602 |
| Computer services Cons/prof: Business and advisory service | 309 351 | 254 394 | 343 654 | 270 | 365 495 | 362 385 | 400 1 550 | | 400 1 725 | 403 1 850 |
| Cons/prof: Legal cost Contractors Agency and support/ | 400 | 54 112 | 42 241 66 | 600 | 660 79 | 292 79 | 800 | (50.00) | 877 | 900 |
| outsourced services Entertainment Fleet services (including government motor transport) | 9 112 | 14 | 11 | 14 | 14 | 18 | 14 | | 14 | 16 |
| Inventory: Food and food supplies Inventory: Materials and supplies Inventory: Medical supplies | 25 19 2 | 13 40 1 | 8 4 | 9 3 | 14 163 | 9 102 | 11 2 | (33.33) | 11 2 | 11 4 |
| Inventory: Other consumables Inventory: Stationery and printing Lease payments Rental and hiring | 2 481 198 | 4 396 159 | 1 335 108 | 230 796 640 | 11 153 146 | 11 186 111 3 | 45 321 195 | (34.78) (62.19) (52.97) | 183 400 350 | 235 522 315 |
| Travel and subsistence | 453 | 587 | 534 | 1 203 | 1 690 | 1 615 | 2 041 | (66.67) | 2 126 | 2 170 |
| Training and development | 723 | 739 | 183 | 200 | 443 | 605 | 320 | | 391 | 398 |
| Operating expenditure Venues and facilities | 406 12 | 353 38 | 486 70 | 1 084 30 | 619 30 | 943 134 | 1 952 28 | 405.54 | 1 965 47 | 2 140 54 |
| Interest and rent on land | | 1 | 1 | | | - | - | | | - |
| Rent on land | | 1 | 1 | | | | | | | |
| | | 1 | | | | | | | | |
| Transfers and subsidies to | 250 | 216 | 44 | | 14 | 14 | | | | |
| Departmental agencies and accounts | 250 | | | | | | | | | |
| Entities receiving transfers | 250 250 | | | | | | | | | |
| Government Motor Trading | 250 | | | | | | | | | |
| Households | | 216 | 44 | | 14 | 14 | | | | |
| Social benefits | | 216 | 44 | | | | | | | |
| Other transfers to households | | | | | 14 | 14 | | | | |
| Payments for capital assets Machinery and equipment | 438 438 | <u>657</u> 578 | 737 496 | 300 | 1 448 | 1 465 1 448 | 300 300 | (100.00) | <u>330</u> 330 | <u>332</u> 332 |
| Other machinery and equipment | 438 | 578 | 496 496 | 300 300 | 1 448 1 448 | 1 448 | 300 | (100.00) | 330 | 332 |
| Software and other intangible assets | | 79 | 241 | 500 | 0++1 | 17 | 500 | (100.00) | 550 | 552 |
| Payments for financial assets | | 14 | 32 | | | | | | | |
| | | | | | | | | | | |

| | 1 | Outcome | | | | | | Medium-term e | stimate | |
|--|-----------------|----------|-----------|----------------------------|--------------------------------|---------------------|------------|--------------------------------------|------------|------------|
| Economic classification R'000 | Audited Audited | | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Current payments | 17 713 | 15 274 | 23 502 | 29 908 | 28 217 | 28 206 | 32 252 | 14.34 | 36 092 | 37 870 |
| Compensation of employees | 11 067 | 11 486 | 12 397 | 16 113 | 15 269 | 15 269 | 14 835 | (2.84) | 15 716 | 16 552 |
| Salaries and wages | 9 730 | 10 076 | 11 006 | 14 598 | 13 688 | 13 688 | 13 201 | (3.56) | 13 947 | 14 688 |
| Social contributions | 1 337 | 1 410 | 1 391 | 1 515 | 1 581 | 1 581 | 1 634 | 3.35 | 1 769 | 1 864 |
| Goods and services | 6 646 | 3 786 | 11 105 | 13 795 | 12 947 | 12 936 | 17 417 | 34.64 | 20 376 | 21 318 |
| of which | | | | | | | | | | |
| Administrative fees | 34 | 36 | 64 | 28 | 36 | 29 | 25 | (13.79) | 25 | 25 |
| Advertising | 386 | 27 | 938 | 286 | 1 443 | 1 268 | 127 | (89.98) | 130 | 150 |
| Assets <r5 000<br="">Bursaries (employees)</r5> | 61 | 18 48 | 66 102 | 88 | 103 | 85 | 178 | 109.41 | 190 | 200 |
| Catering: Departmental activities | 242 | 226 | 550 | 558 | 809 | 542 | 1 056 | 94.83 | 1 000 | 1 000 |
| Communication | 315 | 224 | 240 | 238 | 254 | 242 | 208 | (14.05) | 230 | 230 |
| Cons/prof: Business and advisory | 3 608 | 1 749 | 6 763 | 9 453 | 8 116 | 8 752 | 13 208 | 50.91 | 15 960 | 16 710 |
| service Contractors | 301 | 75 | 251 | 59 | 38 | 284 | | (100.00) | | |
| Agency and support/ | 001 | 10 | 201 | 750 | 698 | 423 | 850 | 100.95 | 1 000 | 1 000 |
| outsourced services | | | | | | | | | | |
| Entertainment | 7 | 1 | 8 | 25 | 21 | 15 | 27 | 80.00 | 30 | 30 |
| Inventory: Food and food supplies Inventory: Materials and supplies | 6 1 | 4 | 5 10 | 8 1 | 7 | 5 1 | 11 2 | 120.00 100.00 | 11 2 | 11 2 |
| Inventory: Other consumables | 1 | | 7 | 4 | 3 | 2 | 2 | 100.00 | 4 | 4 |
| Inventory: Stationery and printing | 146 | 194 | 177 | 178 | 122 | 107 | 154 | 43.93 | 160 | 190 |
| Lease payments | 41 | 56 | 13 | 195 | 54 | 30 | 39 | 30.00 | 40 | 40 |
| Rental and hiring Travel and subsistence | 611 | 580 | 912 | 998 | 50 593 | 50 568 | 179 668 | 258.00 17.61 | 185 668 | 205 700 |
| Training and development | 466 | 378 | 251 | 180 | 79 | 74 | 103 | 39.19 | 105 | 126 |
| Operating expenditure | 98 | 6 | 144 | 377 | 107 | 133 | 16 | (87.97) | 50 | 100 |
| Venues and facilities | 322 | 164 | 604 | 369 | 412 | 326 | 564 | 73.01 | 586 | 595 |
| Interest and rent on land | | 2 | | | 1 | 1 | | (100.00) | | |
| Interest | | 2 | | | 1 | 1 | | (100.00) | | |
| Transfers and subsidies to | 37 100 | 35 950 | 27 900 | 15 000 | 19 760 | 19 771 | 16 100 | (18.57) | 19 500 | 22 600 |
| Departmental agencies and accounts | 1 000 | | 1 000 | 4 500 | 4 500 | 4 500 | 5 000 | 11.11 | 5 500 | 6 500 |
| Entities receiving transfers | 1 000 | | 1 000 | 4 500 | 4 500 | 4 500 | 5 000 | 11.11 | 5 500 | 6 500 |
| Western Cape Trade and Investment Promotion Agency | 1 000 | | | | | | | | | |
| Other | | | 1 000 | 4 500 | 4 500 | 4 500 | 5 000 | 11.11 | 5 500 | 6 500 |
| Public corporations and private enterprises | 36 100 | 34 900 | 21 100 | 3 000 | 4 000 | 4 000 | 5 500 | 37.50 | 6 500 | 8 000 |
| Public corporations | 36 100 | 34 900 | 21 100 | | | | | | | |
| Other transfers | 36 100 | 34 900 | 21 100 | | | | | | | |
| Private enterprises | | | | 3 000 | 4 000 | 4 000 | 5 500 | 37.50 | 6 500 | 8 000 |
| Other transfers | | | | 3 000 | 4 000 | 4 000 | 5 500 | 37.50 | 6 500 | 8 000 |
| Non-profit institutions | | 1 050 | 5 800 | 7 500 | 11 255 | 11 255 | 5 600 | (50.24) | 7 500 | 8 100 |
| Households | | | | | 5 | 16 | | (100.00) | | |
| Other transfers to households | | | | | 5 | 16 | | (100.00) | | |
| Payments for capital assets | 17 | 237 | 370 | 320 | 320 | 320 | 282 | (11.88) | 290 | 290 |
| Machinery and equipment | 17 | 97 | 370 | 320 | 320 | 320 | 282 | (11.88) | 290 | 290 |
| Other machinery and equipment | 17 | 97 | 370 | 320 | 320 | 320 | 282 | (11.88) | 290 | 290 |
| Software and other intangible assets | | 140 | | | | | | (1110) | | |
| Payments for financial assets | | | 10 | | | | | | | |
| | | | | | | | | | | |

Table A.2.2 Payments and estimates by economic classification – Programme 2: Integrated Economic Development Services

| | | Outcome | | | | | | Medium-term | estimate | |
|---|-----------------|-----------|-----------|----------------------------|--------------------------------|---------------------|------------|--------------------------------------|------------|------------|
| Economic classification R'000 | Audited Audited | | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Current payments | 10 695 | 12 853 | 23 776 | 41 579 | 45 359 | 43 124 | 85 348 | 97.91 | 69 564 | 71 747 |
| Compensation of employees | 6 971 | 10 238 | 12 466 | 17 124 | 17 759 | 17 759 | 18 809 | 5.91 | 19 845 | 20 916 |
| Salaries and wages | 6 231 | 9 181 | 11 326 | 15 725 | 16 442 | 16 442 | 17 284 | 5.12 | 18 273 | 19 260 |
| Social contributions | 740 | 1 057 | 1 140 | 1 399 | 1 317 | 1 317 | 1 525 | 15.79 | 1 572 | 1 656 |
| Goods and services of which | 3 724 | 2 614 | 11 309 | 24 455 | 27 600 | 25 365 | 66 539 | 162.33 | 49 719 | 50 831 |
| Administrative fees | 13 | 15 | 43 | 75 | 62 | 48 | 81 | 68.75 | 91 | 105 |
| Advertising | 155 | 109 | 22 | 100 | 79 | 103 | 247 | 139.81 | 710 | 730 |
| Assets <r5 000<="" td=""><td>43</td><td>26</td><td>112</td><td>60</td><td>14</td><td>109</td><td>74</td><td>(32.11)</td><td>119</td><td>119</td></r5> | 43 | 26 | 112 | 60 | 14 | 109 | 74 | (32.11) | 119 | 119 |
| Bursaries (employees) | 00 | 32 | 52 | 100 | 00 | 70 | 440 | 10.00 | 405 | 400 |
| Catering: Departmental activities Communication | 26 177 | 28 190 | 75 258 | 103 238 | 90 279 | 76 267 | 113 380 | 48.68 42.32 | 125 380 | 138 396 |
| Computer services | 5 | 190 | 200 | 230 | 215 | 207 | 500 | (100.00) | 500 | 390 |
| Cons/prof: Business and advisory service | 2 027 | 1 496 | 9 134 | 22 000 | 25 676 | 23 608 | 63 248 | 167.91 | 45 622 | 46 510 |
| Cons/prof: Legal cost | | | | | | 25 | | (100.00) | | |
| Contractors | 516 | 33 | 287 | 21 | 21 | 12 | 25 | 108.33 | 35 | 35 |
| Agency and support/ | 1 | | | | | | | | | |
| outsourced services | - | 0 | 10 | 10 | 10 | 47 | 40 | 5.00 | 04 | 00 |
| Entertainment Inventory: Food and food supplies | 78 | 8 | 10 6 | 18 15 | 16 12 | 17 8 | 18 18 | 5.88 125.00 | 24 26 | 28 26 |
| Inventory: Materials and supplies | 3 | 1 | 2 | 3 | 3 | 3 | 5 | 66.67 | 20 | 20 5 |
| Inventory: Other consumables | 1 | 1 | 12 | 11 | 7 | 7 | 12 | 71.43 | 12 | 12 |
| Inventory: Stationery and printing | 155 | 144 | 286 | 430 | 350 | 242 | 480 | 98.35 | 534 | 582 |
| Lease payments | 43 | 16 | 12 | 97 | 44 | 31 | 106 | 241.94 | 135 | 152 |
| Travel and subsistence | 337 | 378 | 828 | 999 | 736 | 649 | 1 110 | 71.03 | 1 180 | 1 220 |
| Training and development Operating expenditure | 87 82 | 41 50 | 78 4 | 165 9 | 110 5 | 91 8 | 380 11 | 317.58 37.50 | 420 11 | 450 11 |
| Venues and facilities | 38 | 40 | 88 | 111 | 96 | 60 | 231 | 285.00 | 290 | 312 |
| Interest and rent on land | | 1 | 1 | | | | | | | |
| Rent on land | | 1 | 1 | | | | | | | |
| Transfers and subsidies to | 39 989 | 41 367 | 44 557 | 53 879 | 57 710 | 59 947 | 59 008 | (1.57) | 59 664 | 60 805 |
| Departmental agencies and accounts | 19 325 | 15 000 | 14 956 | 22 000 | 22 000 | 22 000 | 24 144 | 9.75 | 24 800 | 25 941 |
| Entities receiving transfers | 19 325 | 15 000 | 14 956 | 22 000 | 22 000 | 22 000 | 24 144 | 9.75 | 24 800 | 25 941 |
| Western Cape Trade and Investment Promotion Agency | 19 325 | 15 000 | 14 956 | 22 000 | 22 000 | 22 000 | 24 144 | 9.75 | 24 800 | 25 941 |
| Public corporations and private enterprises | 1 000 | | | | | | | | | |
| Public corporations | 1 000 | | | | | | | | | |
| Other transfers | 1 000 | | | | | | | | | |
| Non-profit institutions | 19 664 | 26 360 | 29 601 | 31 879 | 35 707 | 37 944 | 34 864 | (8.12) | 34 864 | 34 864 |
| Households | | 7 | | | 3 | 3 | | (100.00) | | |
| Other transfers to households | | 7 | | | 3 | 3 | | (100.00) | | |
| Payments for capital assets | 137 | 217 | 204 | 200 | 200 | 198 | 950 | 379.80 | 812 | 835 |
| Machinery and equipment | 137 | 104 | 204 | 200 | 200 | 198 | 950 | 379.80 | 812 | 835 |
| Other machinery and equipment | 137 | 104 | 204 | 200 | 200 | 198 | 950 | 379.80 | 812 | 835 |
| Software and other intangible assets | | 113 | | | | | | | | |
| Total economic classification | 50 821 | 54 437 | 68 537 | 95 658 | 103 269 | 103 269 | 145 306 | 40.71 | 130 040 | 133 387 |

Table A.2.3 Payments and estimates by economic classification – Programme 3: Trade and Sector Development

| | | Outcome | | | | | | Medium-term | estimate | |
|---|--------------|-------------|-------------|----------------------------|--------------------------------|---------------------|-------------|--------------------------------------|------------------|------------------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Current payments | 17 319 | 14 828 | 18 841 | 16 497 | 9 606 | 9 606 | 11 114 | 15.70 | 11 457 | 12 104 |
| Compensation of employees | 8 277 | 10 118 | 12 675 | 14 360 | 7 072 | 7 072 | 8 318 | 17.62 | 8 714 | 9 182 |
| Salaries and wages | 7 356 | 8 964 | 11 321 | 12 779 | 6 223 | 6 223 | 7 402 | 18.95 | 7 715 | 8 128 |
| Social contributions | 921 | 1 154 | 1 354 | 1 581 | 849 | 849 | 916 | 7.89 | 999 | 1 054 |
| Goods and services | 9 042 | 4 710 | 6 166 | 2 137 | 2 534 | 2 534 | 2 796 | 10.34 | 2 743 | 2 922 |
| of which | | | | | | | | | | |
| Administrative fees | 42 | 45 | 70 | 37 | 1 | 1 | | (100.00) | | |
| Advertising | 2 360 | 305 | 303 | 140 | (13) | (22) | | (100.00) | | |
| Assets <r5 000<="" td=""><td>107</td><td>20</td><td>24</td><td>26</td><td>9</td><td>9</td><td>111</td><td>1133.33</td><td>114</td><td>115</td></r5> | 107 | 20 | 24 | 26 | 9 | 9 | 111 | 1133.33 | 114 | 115 |
| Audit cost: External Bursaries (employees) | 190 | 231 96 | 556 84 | | 41 | 41 | | (100.00) | | |
| Catering: Departmental activities | 29 | 38 | 78 | 131 | 25 | 25 | 18 | (28.00) | 18 | 18 |
| Communication | 516 | 247 | 319 | 337 | 200 | 214 | 147 | (31.31) | 147 | 147 |
| Computer services | 142 | | 435 | | 6 | 6 | 72 | 1100.00 | 73 | 74 |
| Cons/prof: Business and advisory | 1 789 | 244 | 2 132 | | 1 662 | 2 028 | 784 | (61.34) | 809 | 834 |
| service | | | | | | | | | | |
| Cons/prof: Legal cost | 245 | 335 43 | 36 33 | | 14 | 12 | 40 | (00.00) | 12 | 14 |
| Contractors Agency and support/ | 315 2 085 | 43 1 991 | 33 468 | 362 | 14 146 | 13 118 | 10 1 300 | (23.08) 1001.69 | 1 205 | 14 1 299 |
| outsourced services | 2 000 | 1 3 5 1 | +00 | 502 | 140 | 110 | 1 300 | 1001.03 | 1 200 | 1 255 |
| Entertainment | 4 | 3 | 5 | 16 | 9 | 12 | 7 | (41.67) | 7 | 7 |
| Inventory: Food and food supplies | 1 | Ũ | 2 | 10 | 1 | 1 | 1 | (1.1.0.7) | 2 | 3 |
| Inventory: Materials and supplies | 2 | 1 | | | 1 | 1 | 2 | 100.00 | 3 | 4 |
| Inventory: Other consumables | 1 | | | | 1 | 1 | | (100.00) | | |
| Inventory: Stationery and printing | 245 | 193 | 189 97 | 67 | 18 | 18 37 | 91 15 | 405.56 | 91 | 110 |
| Lease payments Travel and subsistence | 33 851 | 31 718 | 97 1 084 | 157 639 | 43 124 | (212) | 15 | (59.46) (177.36) | 15 164 | 16 180 |
| Training and development | 179 | 63 | 70 | 70 | 38 | (212) | 63 | 80.00 | 70 | 80 |
| Operating expenditure | 24 | 22 | 126 | 40 | 196 | 198 | 4 | (97.98) | 5 | 6 |
| Venues and facilities | 127 | 84 | 55 | 115 | 12 | 10 | 7 | (30.00) | 8 | 15 |
| L' Transfers and subsidies to | 2 408 | 950 | | 7 700 | 24 761 | 24 761 | 30 936 | 24.94 | 32 936 | 35 936 |
| Departmental agencies and accounts | 2 400 | 300 | | 7 700 | 24 701 | 24 701 | 30 936 | 24.94 | 32 936 | 35 936 |
| | 758 | | | 7 700 | 24 701 | 24 701 | 30 936 | 24.94 | 32 936 32 936 | 35 936 35 936 |
| Entities receiving transfers | | | | 7700 | 24 /01 | 24 /01 | 30 936 | 24.94 | 32 936 | 35 936 |
| Destination Marketing Organisation | 118 | | | | | | | | | |
| Western Cape Liquor Board | | | | 7 700 | 24 761 | 24 761 | 30 936 | 24.94 | 32 936 | 35 936 |
| Government Motor Trading | 640 | | | | | | | | | |
| Non-profit institutions | 1 650 | 950 | | | | | | | | |
| ► Payments for capital assets | 103 | 246 | 180 | 207 | 165 | 165 | 170 | 3.03 | 175 | 180 |
| Machinery and equipment | 103 | 161 | 154 | 207 | 165 | 165 | 170 | 3.03 | 175 | 180 |
| Other machinery and equipment | 103 | 161 | 154 | 207 | 165 | 165 | 170 | 3.03 | 175 | 180 |
| Software and other intangibleassets | 100 | 85 | 26 | 201 | 100 | 100 | | 0.00 | 110 | 100 |
| Payments for financial assets | 13 | 9 | | | | | | | | |
| Total economic classification | 19 843 | 16 033 | 19 021 | 24 404 | 34 532 | 34 532 | 42 220 | 22.26 | 44 568 | 48 220 |

Table A.2.4 Payments and estimates by economic classification – Programme 4: Business Regulation and Governance

Table A.2.5 Payments and estimates by economic classification – Programme 5: Economic Planning

| | | Outcome | | | | | | Medium-term | estimate | |
|--|-----------|-----------|-----------|----------------------------|--------------------------------|---------------------|-----------|--------------------------------------|-----------|-----------|
| Economic classification R'000 | Audited | Audited | Audited | Main appro- priation | Adjusted appro- priation | Revised estimate | | % Change from Revised estimate | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2012/13 | 2012/13 | 2013/14 | 2012/13 | 2014/15 | 2015/16 |
| Current payments | 9 646 | 11 492 | 14 195 | 15 463 | 15 604 | 15 603 | 25 033 | 60.44 | 26 937 | 28 194 |
| Compensation of employees | 4 151 | 6 430 | 9 023 | 9 742 | 9 792 | 9 792 | 9 119 | (6.87) | 9 032 | 9 520 |
| Salaries and wages | 3 876 | 5 838 | 8 063 | 8 692 | 8 784 | 8 784 | 8 217 | (6.45) | 8 141 | 8 585 |
| Social contributions | 275 | 592 | 960 | 1 050 | 1 008 | 1 008 | 902 | (10.52) | 891 | 935 |
| Goods and services | 5 495 | 5 061 | 5 172 | 5 721 | 5 812 | 5 811 | 15 914 | 173.86 | 17 905 | 18 674 |
| of which | | | | | | | | | | |
| Administrative fees | 12 | 15 | 23 | 46 | (9) | 9 | 24 | 166.67 | 40 | 55 |
| Advertising | 214 | 92 | 75 | | 81 | 178 | 72 | (59.55) | 80 | 90 |
| Assets <r5 000<="" td=""><td>127</td><td>35</td><td>26</td><td>28</td><td>17</td><td>5</td><td>50</td><td>900.00</td><td>79</td><td>79</td></r5> | 127 | 35 | 26 | 28 | 17 | 5 | 50 | 900.00 | 79 | 79 |
| Bursaries (employees) | 18 | 8 9 | 75 | E0 | 24 | 40 | 34 | (00.17) | 40 | 60 |
| Catering: Departmental activities Communication | 51 | 9 116 | 75 231 | 50 320 | 24 893 | 48 709 | 298 | (29.17) (57.97) | 40 298 | 60 300 |
| Computer services | 21 | 509 | 119 | 520 | 10 | 5 | 425 | 8400.00 | 440 | 470 |
| Cons/prof: Business and advisory | 3 975 | 3 715 | 3 376 | 4 300 | 4 688 | 4 490 | 14 248 | 217.33 | 16 069 | 16 638 |
| service | | | | | | | | | | |
| Contractors | 202 | 6 | 187 | 10 | | 1 | 10 | 900.00 | 20 | 40 |
| Entertainment | 2 | 3 | 2 | 19 | 19 | 17 | 10 | (41.18) | 10 | 30 |
| Inventory: Food and food supplies | 3 | 1 | 3 1 | 4 | (1) | 3 | 2 2 | (33.33) | 6 2 | 6 |
| Inventory: Materials and supplies Inventory: Medical supplies | 1 | 2 | I | 1 | 1 | 1 | Z | 100.00 | 2 | 2 |
| Inventory: Other consumables | 1 | | 11 | 3 | (1) | | 1 | | 1 | 1 |
| Inventory: Stationery and printing | 283 | 110 | 351 | 200 | 93 | 90 | 120 | 33.33 | 130 | 150 |
| Lease payments | 82 | 77 | 115 | 130 | 71 | 100 | 231 | 131.00 | 231 | 231 |
| Rental and hiring | | | 4 | | _ | 7 | | (100.00) | | |
| Travel and subsistence | 95 | 68 | 229 | 250 | 5 4 | 51 | 218 | 327.45 | 224 | 237 |
| Training and development Operating expenditure | 45 321 | 250 34 | 138 46 | 208 122 | 4 (66) | 18 27 | 107 30 | 494.44 11.11 | 130 50 | 150 70 |
| Venues and facilities | 42 | 54 11 | 40 160 | 30 | (17) | 52 | 30 | (38.46) | 55 | 65 |
| | | | | | () | | | (00.10) | | |
| Interest and rent on land Rent on land | | 1 | | | | | | | | |
| Kentonianu | | I | | | | | | | | |
| Transfers and subsidies to | 317 | 9 | 500 | 4 250 | 7 859 | 7 860 | 8 696 | 10.64 | 8 896 | 9 305 |
| Departmental agencies and accounts | 300 | | | | | | | | | |
| Entities receiving transfers | 300 | | | | | | | | | |
| Western Cape Provincial | 300 | | | | | | | | | |
| Development Council | | | | | | | | | | |
| Non-profit institutions | • | | 500 | 4 250 | 7 850 | 7 850 | 8 696 | 10.78 | 8 896 | 9 305 |
| Households | 17 | 9 | | | 9 | 10 | | (100.00) | | |
| Other transfers to households | 17 | 9 | | | 9 | 10 | | (100.00) | | |
| Payments for capital assets | 98 | 298 | 99 | 216 | 216 | 216 | 422 | 95.37 | 357 | 266 |
| Machinery and equipment | 98 | 208 | 99 | 216 | 210 | 216 | 422 | 95.37 | 357 | 266 |
| Other machinery and equipment | 98 | 208 | 99 99 | 210 | 210 | 210 | 422 | 95.37 | 357 | 266 |
| | 90 | | 99 | 210 | 210 | 210 | 422 | 90.07 | 307 | 200 |
| Software and other intangible assets | | 90 | | | | | | | | |
| | | | | | | | | | | |
| Total economic classification | 10 061 | 11 799 | 14 794 | 19 929 | 23 679 | 23 679 | 34 151 | 44.22 | 36 190 | 37 765 |

| | | Outcome | | | | | | Medium-term | estimate | |
|---|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|-----------|---|----------|-----------|
| Economic classification R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| Current payments | 15 953 | 14 726 | 15 665 | 21 820 | 18 273 | 18 272 | 21 138 | 15.69 | 22 209 | 23 221 |
| Compensation of employees | 9 992 | 10 541 | 11 178 | 13 077 | 12 877 | 12 877 | 15 637 | 21.43 | 16 531 | 17 381 |
| Salaries and wages | 8 964 | 9 426 | 10 012 | 11 586 | 11 552 | 11 552 | 14 012 | 21.30 | 14 772 | 15 526 |
| Social contributions | 1 028 | 1 115 | 1 166 | 1 491 | 1 325 | 1 325 | 1 625 | 22.64 | 1 759 | 1 855 |
| Goods and services | 5 961 | 4 184 | 4 486 | 8 743 | 5 396 | 5 395 | 5 501 | 1.96 | 5 678 | 5 840 |
| of which | | | | | | | | | | |
| Administrative fees | 72 | 62 | 76 | 50 | 36 | 31 | 24 | (22.58) | 25 | 28 |
| Advertising Assets <r5 000<="" td=""><td>380</td><td>76 43</td><td>2 94</td><td>1</td><td>35 37</td><td>36 30</td><td>10 216</td><td>(72.22)</td><td>15</td><td>20 250</td></r5> | 380 | 76 43 | 2 94 | 1 | 35 37 | 36 30 | 10 216 | (72.22) | 15 | 20 250 |
| Bursaries (employees) | 169 | 43 106 | 94 65 | 65 | 57 | 30 | 210 | 620.00 | 230 | 200 |
| Catering: Departmental activities | 146 | 243 | 98 | 180 | 199 | 273 | 275 | 0.73 | 290 | 300 |
| Communication | 237 | 244 | 293 | 290 | 287 | 318 | 290 | (8.81) | 300 | 320 |
| Computer services | 10 | 4 540 | 11 | F 700 | 0.004 | 0.040 | 0 700 | (4.70) | 0 700 | 0 700 |
| Cons/prof: Business and advisory service | 2 191 | 1 516 | 2 247 | 5 730 | 2 881 | 2 918 | 2 780 | (4.73) | 2 780 | 2 780 |
| Cons/prof: Legal cost | | | | | | 26 | | (100.00) | | |
| Contractors | 643 | 167 | 11 | 6 | | 20 | | (100.00) | | |
| Entertainment | 5 | 5 | 7 | 28 | 22 | 11 | 21 | 90.91 | 23 | 23 |
| Inventory: Food and food supplies | 3 | 3 | 5 | 15 | 9 | 6 | 7 | 16.67 | 9 | 11 |
| Inventory: Materials and supplies Inventory: Other consumables | 1 | 16 60 | 3 49 | 2 | 1 | 1 26 | 2 2 | 100.00 (92.31) | 2 | 2 2 |
| Inventory: Stationery and printing | 389 | 274 | 251 | 395 | 269 | 212 | 235 | 10.85 | 277 | 298 |
| Lease payments | 60 | 73 | 18 | 135 | 85 | 71 | 102 | 43.66 | 110 | 121 |
| Transport provided: Departmental | | 10 | | | | | | | | |
| activity Travel and subsistence | 1 192 | 860 | 1 083 | 1 170 | 931 | 931 | 885 | (4.94) | 910 | 940 |
| Training and development | 303 | 114 | 50 | 423 | 272 | 154 | 327 | 112.34 | 340 | 340 |
| Operating expenditure | 94 | 107 | 60 | 170 | 144 | 144 | 98 | (31.94) | 130 | 135 |
| Venues and facilities | 65 | 205 | 63 | 80 | 184 | 207 | 227 | 9.66 | 235 | 250 |
| Interest and rent on land | | 1 | 1 | | | | | | | |
| Rent on land | | 1 | 1 | | | | | | | |
| Transfers and subsidies to | 54 778 | 48 913 | 46 900 | 31 020 | 33 029 | 33 029 | 27 800 | (15.83) | 27 800 | 27 800 |
| Provinces and municipalities | | | 1 000 | | | | | | | |
| Municipalities | | | 1 000 | | | | | | | |
| Municipalities | | | 1 000 | | | | | | | |
| Departmental agencies and accounts | 45 943 | 39 605 | 36 439 | 25 000 | 27 000 | 27 000 | 22 500 | (16.67) | 22 500 | 22 500 |
| Entities receiving transfers | 45 943 | 39 605 | 36 439 | 25 000 | 27 000 | 27 000 | 22 500 | (16.67) | 22 500 | 22 500 |
| Destination Marketing | 45 943 | 38 205 | 35 439 | 25 000 | 25 000 | 25 000 | | (100.00) | | |
| Organisation | | | | | 0.000 | 0.000 | 00 500 | 1005 00 | 00 500 | 00 500 |
| Western Cape Trade and Investment Promotion Agency | | | | | 2 000 | 2 000 | 22 500 | 1025.00 | 22 500 | 22 500 |
| Other | | 1 400 | 1 000 | | | | | | | |
| Universities and technikons | 368 | 1400 | 1 000 | | | | | | | |
| Public corporations and private | 1 800 | 850 | | | | | | | | |
| enterprises | 1 000 | 000 | | | | | | | | |
| Public corporations | 1 800 | 850 | | | | | | | | |
| Other transfers | 1 800 | 850 | | | | | | | | |
| Non-profit institutions | 6 456 | 7 495 | 8 595 | 4 920 | 4 920 | 4 920 | 4 000 | (18.70) | 4 000 | 4 000 |
| Households | 211 | 819 | 866 | 1 100 | 1 109 | 1 109 | 1 300 | 17.22 | 1 300 | 1 300 |
| Other transfers to households | 211 | 819 | 866 | 1 100 | 1 109 | 1 109 | 1 300 | 17.22 | 1 300 | 1 300 |
| Payments for capital assets | 82 | 349 | 258 | 200 | 200 | 200 | 243 | 21.50 | 250 | 252 |
| Machinery and equipment | 82 | 259 | 258 | 200 | 200 | 200 | 243 | 21.50 | 250 | 252 |
| Other machinery and equipment | 82 | 259 | 258 | 200 | 200 | 200 | 243 | 21.50 | 250 | 252 |
| Software and other intangible | | 90 | | | | | | | | |
| assets Payments for financial assets | | | | | 15 | 16 | | (100.00) | | |
| - | 70 010 | 62 000 | EU 000 | E2 0/0 | | | 40.404 | , , | EU 0E0 | E1 070 |
| Total economic classification | 70 813 | 63 988 | 62 823 | 53 040 | 51 517 | 51 517 | 49 181 | (4.53) | 50 259 | 51 273 |

Table A.2.6 Payments and estimates by economic classification – Programme 6: Tourism, Arts and Entertainment

Outcome Medium-term estimate % Change Main Adjusted Economic classification from Revised R'000 approappro-Revised estimate Audited Audited Audited priation estimate priation 2009/10 2010/11 2011/12 2012/13 2012/13 2012/13 2013/14 2012/13 2014/15 2015/16 48 714 **Current payments** 4 079 2 359 3 769 12 754 14 639 14 639 31 401 114.50 40 259 5 824 Compensation of employees 2 166 2 0 9 4 3 0 2 2 3 842 4 195 4 195 38 83 6 168 6 5 1 3 Salaries and wages 1 929 1 839 2744 3 597 3 833 3 833 5 323 38.87 5 6 3 8 5 953 Social contributions 237 255 278 245 362 362 501 38.40 530 560 Goods and services 1 913 265 747 8 9 1 2 10 444 10 444 25 577 144.90 34 091 42 201 of which Administrative fees 3 1000.00 1 5 51 11 12 13 Advertising 15 81 81 40 (50.62) 50 60 Assets <R5 000 9 6 5 17 10 10 50 400.00 50 50 Bursaries (employees) 10 8 Catering: Departmental activities 4 6 25 29 120 120 616 413 33 650 670 Communication 41 52 42 52 42 42 84 100.00 90 92 Computer services 5 Cons/prof: Business and advisory 1 553 25 200 8 000 9 6 1 0 9 6 1 0 23 928 148.99 32 330 40 300 service 226 226 (77 88) 50 50 50 Contractors 4 5 3 5 3 150.00 Entertainment 4 2 5 5 Inventory: Food and food supplies 2 200.00 5 2 1 3 3 Inventory: Materials and supplies 2 1 1 2 100.00 2 Inventory: Other consumables 7 Inventory: Stationery and printing 31 37 28 69 14 14 56 300.00 81 90 Lease payments 10 95 20 20 20 20 20 3 Travel and subsistence 72 39 112 333 63 66 332 403.03 343 410 Training and development 103 23 310 27 74 72 50 (30.56) 60 74 Operating expenditure 85 30 48 30 (37.50)30 30 1 41 220 Venues and facilities 150 130 300 130.77 315 330 Transfers and subsidies to 26 409 11 200 14 300 12 280 12 280 12 280 6 386 (48.00) 6 500 6 500 Universities and technikons 450 1 400 10 980 10 980 Public corporations and private 10 000 10 000 6 200 enterprises 10 000 10 000 6 200 Public corporations 6 200 10 000 10 000 Other transfers 1 200 1 300 1 300 12 280 6 386 6 500 6 500 Non-profit institutions 15 768 6 700 (48.00) Households 191 Other transfers to households 191 Payments for capital assets 32 36 298 86 86 200 132.56 131 86 94 Machinery and equipment 32 13 298 86 86 86 200 132 56 131 94 32 13 298 86 86 86 200 132.56 131 94 Other machinery and equipment Software and other intangible 23 assets Payments for financial assets 1 Total economic classification 30 520 13 596 18 367 25 120 27 005 27 005 37 987 40.67 46 890 55 308

Table A.2.7 Payments and estimates by economic classification – Programme 7: Skills Development and Innovation

| | | Outcome | | j l | Medi | um-term estim | ate |
|---|---------|---------|----------|----------------------|---------|---------------|---------|
| R'000 | Audited | Audited | Audited | Estimated outcome | | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 |
| Revenue | | | | | | | |
| Non-tax revenue | 1 299 | 8 504 | 6 904 | 7 028 | 657 | 600 | 600 |
| Sale of goods and services other than capital assets | 313 | 215 | 225 | 133 | 200 | 200 | 200 |
| Of which: | | | | | | | |
| Admin fees | 313 | 215 | 225 | | 200 | 200 | 200 |
| Other non-tax revenue | 986 | 8 289 | 6 679 | | 457 | 400 | 400 |
| Transfers received | 26 061 | 27 197 | 20 229 | 19 484 | 26 348 | 26 719 | 26 719 |
| Total revenue | 27 360 | 35 701 | 27 133 | 26 512 | 27 005 | 27 319 | 27 319 |
| Expenses | | | | | | | |
| Current expense | 28 032 | 22 754 | 24 008 | | 27 005 | 27 319 | 27 319 |
| Compensation of employees | 9 755 | 9 753 | 11 168 | | 16 356 | 17 170 | 18 027 |
| Goods and services | 17 174 | 12 534 | 11 912 | 9 956 | 10 534 | 10 034 | 9 177 |
| Depreciation | 958 | 467 | 928 | 780 | 115 | 115 | 115 |
| Interest, dividends and rent on land | 145 | | | | | | |
| Interest | 145 | | | | | | |
| Total expenses | 28 032 | 22 754 | 24 008 | 26 399 | 27 005 | 27 319 | 27 319 |
| Surplus/(Deficit) | (672) | 12 947 | 3 125 | 113 | | | |
| Cash flow summary | | | | | | | |
| Adjust surplus/(deficit) for accrual transactions | 6 322 | 432 | (6 148) | 385 | (342) | (285) | (285) |
| Adjustments for: | | | (****) | | (••=) | () | () |
| Depreciation | 958 | 467 | 928 | 780 | 115 | 115 | 115 |
| Impairments | 2 800 | 1 081 | (3081) | | | | |
| Interest | (729) | (1116) | (3973) | | (457) | (400) | (400) |
| Net (profit)/loss on disposal of fixed assets | 1 | () | (22) | `` ' | () | () | |
| Other | 3 292 | | , | | | | |
| Operating surplus/ deficit) before changes in working | 5 650 | 13 379 | (3 023) | 498 | (342) | (285) | (285) |
| capital | | | | | | | |
| Changes in working capital | 2 600 | 1 895 | 7 819 | | | | |
| (Decrease)/increase in accounts payable | 385 | 57 | 1 009 | | | | |
| Decrease/(increase) in accounts receivable | 2 215 | 1 838 | 6 810 | | | | |
| Cash flow from operating activities | 8 250 | 15 274 | 4 796 | 498 | (342) | (285) | (285) |
| Cash flow from investing activities | (1835) | (421) | (315) | 75 | 81 | 87 | 87 |
| Acquisition of Assets | (1892) | (421) | (315) | 75 | 81 | 87 | 87 |
| Other flows from Investing Activities | 57 | () | () | | | | |
| Net increase/decrease) in cash and cash equivalents | 6 415 | 14 853 | 4 481 | 573 | (261) | (198) | (198) |
| Balance Sheet Data | | | | | i | | |
| Carrying Value of Assets | 2 150 | 1 601 | 1 033 | 991 | 1 216 | 1 115 | 1 115 |
| Investments | 18 600 | 24 692 | 26 943 | | 26 968 | 26 968 | 26 968 |
| Cash and Cash Equivalents | 13 946 | 17 986 | 1 765 | | 1 412 | 1 599 | 1 599 |
| Receivables and Prepayments | 65 | 8 | 8 | 8 | 8 | 8 | 8 |
| Total Assets | 34 761 | 44 287 | 29 749 | 29 733 | 29 604 | 29 690 | 29 690 |
| Capital & Reserves | 20 766 | 28 455 | 28 455 | 28 489 | 28 378 | 28 481 | 28 481 |
| Trade and Other Payables | 12 842 | | 670 | | 602 | 585 | 585 |
| Provisions | 1 153 | | 624 | | 624 | 624 | 624 |
| Total Equity and Liabilities | 34 761 | 44 287 | 29 749 | 1 | 29 604 | 29 690 | 29 690 |

Table A.3.1 Details on public entities – Name of Public Entity: Western Cape Investments and Trade Promotion Agency Note

Note: The Destination Marketing Organisation has merged with the Western Cape Investment and Trade Promotion Agency (Wesgro). All transfers indicated in Table A3.2 will be made to Wesgro.

Table A.3.2 Details on public entities – Name of Public Entity: Destination Marketing Organisation

| | | Outcome | | | Mee | dium-term estim | ate |
|--|---------|---------|---------|----------------------|---------|---------------------------------------|---------|
| R'000 | Audited | Audited | Audited | Estimated outcome | | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 |
| Revenue | | | | | | | |
| Non-tax revenue | 15 310 | 13 262 | 2 625 | 468 | | | |
| Other non-tax revenue | 15 310 | 13 262 | 2 625 | 468 | | | |
| Transfers received | 38 549 | 32 085 | 32 440 | 25 000 | 20 000 | 20 000 | 20 000 |
| Total revenue | 53 859 | 45 347 | 35 065 | 25 468 | 20 000 | 20 000 | 20 000 |
| Expenses | | | | | | | |
| Current expense | 53 242 | 44 221 | 34 965 | 25 468 | 20 000 | 20 000 | 20 000 |
| Compensation of employees | 25 052 | 20 602 | 19 604 | 10 010 | 11 500 | 13 024 | 13 024 |
| Goods and services | 26 911 | 22 508 | 14 271 | 14 990 | 8 500 | 6 976 | 6 976 |
| Depreciation | 1 279 | 1 111 | 1 090 | 468 | | | |
| Total expenses | 53 242 | 44 221 | 34 965 | 25 468 | 20 000 | 20 000 | 20 000 |
| Surplus/(Deficit) | 617 | 1 126 | 100 | | | | |
| Cash flow summary | | | | | | | |
| Adjust surplus/(deficit) for accrual transactions | 1 009 | 747 | 810 | 810 | 810 | 810 | 81 |
| Adjustments for: | | | | | | | |
| Depreciation | 1 279 | 1 111 | 1 090 | 1 090 | 1 090 | 1 090 | 1 09 |
| Interest | (336) | (360) | (280) | (280) | (280) | (280) | (280 |
| Net (profit)/loss on disposal of fixed assets | 66 | (4) | | . , | . , | , , , , , , , , , , , , , , , , , , , | |
| Operating surplus/ deficit) before changes in working capital | 1 009 | 748 | 810 | 810 | 810 | 810 | 81 |
| Changes in working capital | 1 443 | (1 854) | | 2 354 | | | |
| (Decrease)/increase in accounts payable | 366 | 672 | (150) | 2 572 | (150) | (150) | (150 |
| Decrease/(increase) in accounts receivable | 2 645 | 141 | 200 | (168) | 200 | 200 | 20 |
| (Decrease)/increase in provisions | (1 568) | (2 667) | (50) | (50) | (50) | (50) | (50 |
| Cash flow from operating activities | 2 452 | (1 106) | 810 | 3 164 | 810 | 810 | 81 |
| Cash flow from investing activities | (772) | 14 | 180 | 180 | 180 | 180 | 18 |
| Acquisition of Assets | (1 174) | (402) | (100) | (100) | (100) | (100) | (100 |
| Other flows from Investing Activities | 402 | 416 | 280 | 280 | 280 | 280 | 28 |
| Net increase/decrease) in cash and cash equivalents | 1 680 | (1 092) | 990 | 3 344 | 990 | 990 | 99 |
| Balance Sheet Data | | | | | | | |
| Carrying Value of Assets | 1 746 | 985 | 2 788 | 2 788 | 2 788 | 2 788 | 2 78 |
| Cash and Cash Equivalents | 3 438 | 4 582 | 1 154 | 1 154 | 1 154 | 1 154 | 1 15 |
| Receivables and Prepayments | 1 354 | 1 213 | 425 | 425 | 425 | 425 | 42 |
| Total Assets | 6 538 | 6 780 | 4 368 | 4 368 | 4 368 | 4 368 | 4 36 |
| Capital & Reserves | (496) | 1 741 | 1 640 | | 1 640 | 1 640 | 1 64 |
| Trade and Other Payables | 6 166 | 4 457 | 1 953 | | 1 953 | 1 953 | 1 95 |
| Provisions | 868 | 582 | 775 | 775 | 775 | 775 | 77 |
| Total Equity and Liabilities | 6 538 | 6 780 | 4 368 | 4 368 | 4 368 | 4 368 | 4 36 |

Note: The Destination Marketing Organisation trading as CTRU, has merged with Wesgro and is operating as one entity. All transfers indicated in the table above will be made to Wesgro.

Table A.3.3 Details on public entities – Name of Public Entity: Liquor Board

| | | Outcome | | | Ме | dium-term estim | ate |
|---|---------|---------|----------|-------------------|---------|-----------------|---------|
| R'000 | Audited | Audited | Audited | Estimated outcome | | | |
| | 2009/10 | 2010/11 | 2011/12 | 2012/13 | 2013/14 | 2014/15 | 2015/16 |
| Revenue | | | | | | | |
| Tax revenue | 5 696 | 6 909 | 5 064 | 23 274 | 30 874 | 30 874 | 30 87 |
| Transfers received | 8 365 | 7 537 | | 24 761 | 30 936 | 32 936 | 35 93 |
| Total revenue | 14 061 | 14 446 | 5 064 | 48 035 | 61 810 | 63 810 | 66 81 |
| Expenses | | | | | | | |
| Current expense | 8 349 | 6 675 | 8 885 | 32 087 | 30 213 | 31 502 | 32 76 |
| Compensation of employees | 4 460 | 4 803 | 6 197 | 15 675 | 15 248 | 16 239 | 17 37 |
| Goods and services | 3 611 | 1 554 | 2 688 | 16 412 | 14 965 | 15 263 | 15 38 |
| Depreciation | 278 | 318 | | | | | |
| Interest, dividends and rent on land | | | | | | | |
| Transfers and subsidies | 1 768 | 750 | | 23 274 | 30 873 | 30 873 | 30 873 |
| Total expenses | 10 117 | 7 425 | 8 885 | 55 361 | 61 086 | 62 375 | 63 63 |
| Surplus/(Deficit) | 3 944 | 7 021 | (3 821) | (7 326) | 724 | 1 435 | 3 17 |
| Cash flow summary | | | | | | | |
| Adjust surplus/(deficit) for accrual transactions | 1 642 | (762) | | | | | |
| Adjustments for: | | · · · | | | | | |
| Depreciation | 278 | 319 | | | | | |
| Impairments | 527 | (172) | | | | | |
| Net (profit)/loss on disposal of fixed assets | | 16 | | | | | |
| Other | 837 | (925) | | | | | |
| Operating surplus/ deficit) before changes in working | 5 586 | 6 259 | (3 821) | (7 326) | 724 | 1 435 | 3 17 |
| capital | | | (••) | (1) | | | |
| Changes in working capital | 183 | 106 | | | | | |
| (Decrease)/increase in accounts payable | (141) | 116 | | | | | |
| Decrease/(increase) in accounts receivable | 324 | (10) | | | | | |
| Cash flow from operating activities | 5 769 | 6 365 | (3 821) | (7 326) | 724 | 1 435 | 3 17 |
| Transfers from government | 1 768 | 750 | (•••=:) | 23 691 | 30 874 | 30 874 | 30 874 |
| : Current | 1 768 | 750 | | 23 691 | 30 874 | 30 874 | 30 874 |
| Cash flow from investing activities | (284) | (153) | 144 | (1206) | (305) | (166) | (72 |
| Acquisition of Assets | (284) | (153) | 144 | (1 206) | (305) | (166) | (72) |
| Net increase/decrease) in cash and cash equivalents | | | (3 677) | (8 535) | 417 | 1 267 | 3 10' |
| Carrying Value of Assets | 853 | 670 | (0011) | (0000) | | . 20. | 010 |
| Receivables and Prepayments | 182 | 364 | | | | | |
| Total Assets | 1 035 | 1 034 | | | | | |
| Capital & Reserves | 752 | 396 | | | | | |
| Borrowings | | 239 | | | | | |
| Trade and Other Payables | 283 | 399 | | | | | |
| Total Equity and Liabilities | 1 035 | 1 034 | | | | | |

| | | Outcome | | | | | I | Medium-term | estimate | |
|--|--------------------|--------------------|--------------------|---------------------------------------|---|--------------------------------|---------|--|----------|---------|
| Municipalities R'000 | Audited 2009/10 | Audited 2010/11 | Audited 2011/12 | Main appro- priation 2012/13 | Adjusted appro- priation 2012/13 | Revised estimate 2012/13 | 2013/14 | % Change from Revised estimate 2012/13 | 2014/15 | 2015/16 |
| Cape Town Metro | 141 924 | 133 567 | 242 126 | 248 936 | 273 404 | 273 404 | 344 799 | 26.11 | 352 731 | 377 392 |
| West Coast Municipalities | 19 297 | 16 542 | 1 605 | 17 016 | 17 016 | 17 016 | 18 155 | 6.69 | 18 440 | 18 440 |
| Across wards and municipal projects | 19 297 | 16 542 | 1 605 | 17 016 | 17 016 | 17 016 | 18 155 | 6.69 | 18 440 | 18 440 |
| Cape Winelands Municipalities | 44 107 | 37 809 | 832 | 6 016 | 6 016 | 6 0 1 6 | 6 346 | 5.49 | 6 346 | 6 346 |
| Across wards and municipal projects | 44 107 | 37 809 | 832 | 6 016 | 6 016 | 6 016 | 6 346 | 5.49 | 6 346 | 6 346 |
| Overberg Municipalities | 22 053 | 18 905 | 2 682 | 6 016 | 6 016 | 6 016 | 6 346 | 5.49 | 6 346 | 6 346 |
| Across wards and municipal projects | 22 053 | 18 905 | 2 682 | 6 016 | 6 016 | 6 016 | 6 346 | 5.49 | 6 346 | 6 346 |
| Eden Municipalities | 30 323 | 24 202 | 8 116 | 7 455 | 7 455 | 7 455 | 7 805 | 4.69 | 7 805 | 7 805 |
| Across wards and municipal projects | 30 323 | 24 202 | 8 116 | 7 455 | 7 455 | 7 455 | 7 805 | 4.69 | 7 805 | 7 805 |
| Central Karoo Municipalities | 5 513 | 4 726 | 728 | 5 678 | 5 678 | 5 678 | 6 000 | 5.67 | 6 000 | 6 000 |
| Across wards and municipal projects | 5 513 | 4 726 | 728 | 5 678 | 5 678 | 5 678 | 6 000 | 5.67 | 6 000 | 6 000 |
| Total provincial expenditure by district and local municipality | 263 217 | 235 751 | 256 089 | 291 117 | 315 585 | 315 585 | 389 451 | 23.41 | 397 668 | 422 329 |

Table A.4 Provincial payments and estimates by district and local municipality

Note: Projects disaggregated per district.